2006 PROGRAM REPORT HIGHLIGHTS

We are pleased to present a summary overview of the Inter-American Dialogue’s work in 2006.

This year, we welcomed former president Ricardo Lagos of Chile and former U.S. trade representative Carla A. Hills as the Dialogue’s new co-chairs. Together they ably presided over the 2006 Linowitz Forum, which brought together some 75 participants from across the hemisphere—including more than half of our membership. The discussions focused on the deepening divisions among Western Hemisphere nations, the challenges to democratic governance in Latin America, and the role of economic policy in combating poverty and inequality. Former U.S. Treasury secretary Robert Rubin hosted some 20 corporate and financial leaders at Citigroup’s headquarters in New York for a dinner to honor Ricardo Lagos as the Dialogue’s new co-chair.

In 2006, Dialogue staff published some ten articles in leading policy journals. These included an analysis of Washington’s waning influence in the region by Peter Hakim in *Foreign Affairs*; an incisive exploration of Hugo Chávez’s domestic and foreign policies by Michael Shifter in *Foreign Affairs* and an examination of the increasing fragmentation among and within the nations of Latin America by Shifter and Vinay Jawahar in *Current History*; a review of U.S. concerns over China’s rising influence in the hemisphere by Daniel Erikson in *Military Review*; and a survey of Mexico’s political landscape in advance of elections by Erikson in *World Policy Journal*, among several others. Book reviews by staff also appeared in *Cuban Affairs* and *Latin American Politics & Society*.

Dialogue staff also published nearly seventy articles in newspapers across the hemisphere such as *The Washington Post*, *Los Angeles Times*, *Financial Times*, *The Miami Herald*, *The New York Daily News*, *El Mercurio*, *La Opinión*, *La Nación*, and *Confidencial*, among others—on topics ranging from this year’s many electoral contests, to U.S. Cuba policy, the role of the OAS, and China’s looming presence in the region. Dialogue staff are regularly quoted by U.S., Latin American, and European newspapers and interviewed on television and radio.

Other highlights of the year’s activities include the 10th annual Corporación Andina de Fomento (CAF) conference, which offered an opportunity to review trade and investment issues across Latin America. In 2006, the Andean Working Group met twice—one in Washington and again in Quito, Ecuador. Our pioneering work on the Andean region has provided authoritative and extensive policy assessments of the challenges confronting those countries. These include three working papers—on the political impact of energy policy on regional relations by Genaro Arriagada, on President Uribe’s second-term challenges by Rodrigo Pardo, and on the military and politics in the Andean Region by Carlos Basombrío.

In 2006, the Dialogue’s Congressional Members Working Group hosted over two dozen members of Congress in nine policy sessions on Capitol Hill. Members of Congress participated as well in the range of other program events hosted by the Dialogue, such
as our annual CAF conference, roundtable discussions on trade, immigration and other U.S. policy issues, and a major conference on combating racial inequality in the Americas. The Dialogue’s Trade Policy Group met to consider prospects for U.S. congressional approval of free trade agreements with Peru and Colombia; the status of U.S.-Ecuador negotiations; the prospects for a U.S.-Caribbean trade pact; the possibility of compromise between the United States and Brazil on contentious trade issues; and the chances of opening talks with Bolivia or Uruguay. The Dialogue hosted a session with members to discuss a possible long-term development strategy for Haiti and how the United States could play a positive role in Haiti’s future. The Dialogue periodically holds informal press roundtables on Western Hemisphere relations and U.S. foreign policy in Latin America.

Also in 2006, the Dialogue task force on the Organization of American States released its report—*Responding to the Hemisphere’s Political Challenges*. The report argued that, despite the current discord in inter-American relations, the OAS could and should be playing a more influential part in hemispheric affairs, with the secretary-general taking the lead. The OAS, according to the report, needs a larger budget and more reliable financial support.

The Dialogue’s education reform program, PREAL, launched the first national report card on education in Ecuador and a regional report card, *Quantity without Quality*, in Brazil, Panama, Guatemala and Honduras. At a three-day conference on the challenges facing middle school education in Rio de Janeiro, the Portuguese version of PREAL’s regional report card was presented. PREAL’s several working groups sustained an active program of workshops and training seminars on topics ranging from education standards and assessments to teacher evaluation, national testing, decentralization, and school autonomy.

The Dialogue’s forums and publications on remittances continued to break new ground, including a study by Manuel Orozco that tracks information on pricing, customer satisfaction, financial sector intermediation, and U.S. locations for over fifty money transfer companies operating in fourteen countries.

Our Corporate program launched the Dialogue’s weekly *Financial Services Advisor* newsletter, featuring reporting and analysis on remittances flows, insurance and mortgage markets, access to credit, pension reforms, anti-money laundering regulations, and new technologies in the sector, as well as traditional banking topics.

The Dialogue’s Board of Directors elected Enrique Iglesias to serve as co-chair, Enrique García to join the Board, and Sergio Bitar to serve again on the Board, after he stepped down as minister of education of Chile. We recruited four new Dialogue members—Joe Clark of Canada, Thomas Mackell of the United States, Teodoro Petkoff of Venezuela, and João Sayad of Brazil. We anticipate with pleasure having the contributions of these outstanding leaders in the years to come.

The support of our wide circle of friends, associates, corporate partners, and public and private donors is vital to the Inter-American Dialogue’s work during a time of increasingly fractured relations within and among the nations of the hemisphere. It helps sustain our program of creative, independent, and first rate debate and publications.

We look forward to an equally vigorous and challenging program agenda in 2007.
The Sol M. Linowitz Forum

Members and guests of the Inter-American Dialogue gathered in Washington, D.C. on May 12 to 14 to review the troubling circumstances of many Latin American countries and the increasingly fractious relations between the United States and many nations of the region.

The 2006 Linowitz Forum (the fifteenth time that Dialogue members have met in plenary session) brought together some 75 participants from across the hemisphere—including more than half of our members, along with analysts, journalists, senior staff of international institutions, and officials from the Washington policy community.

The Sol Linowitz Forum opened with a reception hosted by Ambassador Federico Humbert of Panama in honor of the Dialogue’s founding chairman, Sol M. Linowitz. The reception was an opportunity to formally welcome former president Ricardo Lagos of Chile and former U.S. trade representative Carla A. Hills as the Dialogue’s new co-chairs, and to thank outgoing co-chairs, former president Fernando Henrique Cardoso of Brazil and Peter D. Bell, former president of CARE, for their years of service.

The following day, after an extensive briefing by senior Bush administration officials from State, Treasury, and USTR, the participants divided into three discussion groups—focusing on the growing divisions and conflicts among Western Hemisphere nations, the rise of populism in Latin America, and using economic policy to combat poverty and inequality.

As we do following each Linowitz Forum, the Dialogue will issue a policy report to review the main challenges in hemispheric relations, discuss alternative courses of action, and offer recommendations for policy based on the consensus of our members.

We are grateful to the corporations who supported the 2006 Sol M. Linowitz Forum: AIG, Continental Airlines, Globeleq, Boeing, Andrews Kurth LLP, Chiquita Brands International, Edison Electric Institute, Lockheed Martin, Mitsubishi International Corporation, and Morgan & Morgan.

Hemispheric and Global Relations

Task Force on the Organization of American States

An Inter-American Dialogue task force was convened in 2005 to review the work of the OAS and set forth recommendations for how the organization can and should be used to engage the varied challenges confronting the hemisphere.

The task force released its report—Responding to the Hemisphere’s Political Challenges—on May 17, 2006. The report argues that the OAS could and should be playing a more influential role in hemispheric affairs, but, in order to do so, it will need greater unity and cooperation among its member states. The OAS, according to the report, needs a larger budget and more reliable financial support, but it is most constrained by the divisions and antagonisms in inter-American relations. The secretary general can take initiative independently, and should do so when governments cannot reach collective decisions, the report urges.

The report’s central conclusion was that, more than ever before the nations of the Western Hemisphere need an active and effective regional organization to address a range of problems in the Americas, including those affecting domestic governance and security as well as those with international dimensions.

OAS Secretary General José Miguel Insulza commented at a Dialogue roundtable discussion, where task force chair Fernando
Cepeda, former minister of government of Colombia, and Hattie Babbitt, former U.S. ambassador to the OAS, presented the report. The task force included some 20 prominent leaders—former government officials, political figures, business leaders, academics and NGO representatives—drawn from the United States, Canada, Latin America, and the Caribbean.

China and the Americas

- Wu Hongying from the China Institutes for Contemporary International Relations (CICIR), Stephen Johnson of the Heritage Foundation, and the Dialogue’s Claudio Loser participated in a roundtable discussion on China-Latin America relations on October 4.
- The Dialogue, in cooperation with Florida International University’s Cuban Research Institute, hosted an April 12 discussion on the emerging relationship between China and Cuba.
- On January 12, the Dialogue invited a small group of analysts to discuss the expanding ties between China and Latin America and the Caribbean, and how China’s presence in the hemisphere is likely to affect U.S. objectives of promoting democracy, stability, and economic prosperity in the region.

Other Hemispheric and Global Relations

- On December 14, a number of experts convened at the Dialogue for a review of Boston University professor David Scott Palmer’s new book, *U.S. Relations with Latin America during the Clinton Years: Opportunities Lost or Opportunities Squandered?* Roger Noriega of Tew Cardenas, LLP and Alexander Watson of Hills and Co. provided reflections.
- On July 6, a group of U.S. analysts met with academics from the Latin American Social Science Faculty (FLACSO) for a day-long seminar at the Dialogue to assess the state of U.S.-Latin America relations and exchange ideas on new possibilities for hemisphere-wide cooperation.
- On April 20, the Dialogue hosted a discussion on the European Union and regional integration in the Americas.
- The Dialogue hosted an informal press roundtable on March 2 focusing on Western Hemisphere relations and U.S. foreign policy in Latin America.

Published:

- *In Search of Hugo Chávez*, *Foreign Affairs* (May/June) and *Foreign Affaires en Español* (July); “The Best of Both Dictators,” *The Washington Post* (December 10); “A New Politics for Latin America?” *America* (December 18);
“Latinoamérica: más que un giro a la izquierda,” La Opinion (Los Angeles, January 1) and in Perú21 (January 4); “No Crean en Esos Rótulos,” Clarín (January 22).


Marifeli Pérez-Stable, “Will change happen on a populist or modern platform?” (May 11); and with Jaclyn Shull-Gonzalez, “Hemisphere needs a relevant OAS,” (May 25), The Miami Herald.


**Trade and Economics**

**10th Annual Corporación Andina de Fomento Conference**

The 10th Annual Corporación Andina de Fomento (CAF) Conference on Trade and Investment in the Americas, held on September 7 and 8, addressed the many elections in the hemisphere, U.S. trade policy with Andean countries, energy policy, and regional social challenges, among other topics. The meeting was timely in light of upcoming votes in the U.S. Congress related to the bilateral trade promotion agreements with Peru and Colombia and the expiration of trade preferences under the Andean Trade Preference and Drug Eradication Act in December.

Participating members of Congress were Reps. Jim Kolbe (R-AZ), Thomas Petri (R-WI), Xavier Becerra (D-CA), and Gregory Meeks (D-NY). Colombian Ambassador Carolina Barco, who hosted the dinner reception, joined Carla Hills, former USTR and co-chair of the Dialogue, CAF President Enrique García, and OAS Secretary General José Miguel Insulza in offering welcoming remarks. Other speakers included Genaro Arriagada, former minister of the presidency of Chile; Sergio Amaral, former minister of industry and commerce of Brazil; Mercedes Aráoz, minister of foreign trade and tourism of Peru; Sergio Bitar, former senator and former minister of education of Chile; Carlos Ominami, senator and former minister of economy of Chile; Fernando Cepeda, now Colombian ambassador to France; Anoop Singh of the IMF; and Thomas Shannon, U.S. assistant secretary of state, among others.

The Corporación Andina de Fomento, the Organization of American States, and the Inter-American Dialogue sponsored the annual CAF conference.

**Trade Policy Group**

- Richard Bernal, of Caribbean Regional Negotiating Machinery, and former assistant U.S. trade representative Regina Vargo, now of Greenberg Traurig, led the Trade Policy Group in a discussion on October 12 that focused on U.S.-Caribbean trade relations. The group explored the possibility of a CARICOM-U.S. Free Trade Agreement.

- On April 13, the Dialogue’s Trade Policy Group met to consider prospects for U.S. congressional approval of free trade agreements with Peru and Colombia; the status of U.S.-Ecuador negotiations on an FTA; the possibility of compromise between the United States and Brazil on difficult issues; and the chances of opening talks with Bolivia or Uruguay in the coming months. Newly appointed Assistant USTR Everett Eissenstat provided commentary, as did

“Unless you have high, quality growth, there will be little other advance.”

Enrique García, Trade and Investment in the Americas, IX Annual CAF Conference (Inter-American Dialogue)
his predecessor, Regina Vargo, and key congressional staff members, including Angela Ellard and Tim Reif of the House Ways and Means Trade Subcommittee.

Remittances


- At the XXIII G-24 Technical Group meeting in Singapore on September 13 and 14, Claudio Loser presented a paper he prepared as Dialogue senior fellow, "The Macro-Economic Impact of Remittances in Latin America—Dutch Disease or Latin Cure?"

- On May 12, the IDB released a study by Manuel Orozco, "International Flows of Remittances: Cost, competition and financial access in Latin America and the Caribbean—toward an industry scorecard," which includes information on pricing, customer satisfaction, financial sector intermediation, and U.S. locations for over fifty money transfer companies operating in fourteen countries.

- Sergio Bendixen of Bendixen and Associates, Donald Terry of the IDB’s Multilateral Investment Fund, and Manuel Orozco analyzed the results of Bendixen’s recent survey on Latin American immigrants’ remittance tendencies at a Dialogue roundtable on October 5. The survey found that the majority of immigrants want to invest in their home countries.

Other Trade and Economics

- Colombian president Álvaro Uribe encouraged an extension of current trade preferences to Colombia, Ecuador, Peru, and Bolivia and pushed for a swift passage of the U.S.-Colombia free trade agreement at a Dialogue-sponsored address to congressional staff on November 13. The bilateral free trade agreement awaits approval from the Colombian and U.S. Congress.


- The Dialogue’s Congressional Members Working Group hosted a dinner discussion on June 28 on U.S. free trade agreements with Peru, Colombia, and Ecuador.

- U.S. lawmakers from both parties joined economist Hernando de Soto and trade experts from Peru and the United States to discuss the proposed U.S.-Peru Trade Promotion Agreement and possible domestic legal reforms in Peru at a CMWG dinner on September 27. De Soto met with Congressional staffers at a lunch on September 25.

"Remittances are first and foremost a private family affair: no one can tell other people what to do with their money." — Manuel Orozco, id21 Insights
Published:

Claudio Loser, “La indeleble influencia de Friedman,” La Nación (December 4).

Manuel Orozco edited with Anna Lindley, Migrant Remittances Newsletter (volumes 2 and 3), USAID and DFID (September and October); with Rachel Fedewa, “Leveraging Efforts on Remittances and Financial Intermediation,” Institute for the Integration of Latin America and the Caribbean, Working Paper 24 (Buenos Aires, December 2006); “Remesas y política en la campaña electoral,” Confidencial (Nicaragua, October 7); “Elecciones, remesas y desarrollo,” Confidencial (Nicaragua, August 12); “Migraciones y remesas en América Latina y el Caribe: Los flujos inarregeionales y las determinantes macroeconómicas,” Sistema Económico Latino-Americano y del Caribe, Caracas, Venezuela (May); “International Flows of Remittances: Cost, competition and financial access in Latin America and the Caribbean—toward an industry scorecard,” Inter-American Development Bank (May); “Sending Money Home: Can Remittances Reduce Poverty?” id21 insights (January).

Marifeli Pérez-Stable, “Only a Market Economy Can Sustain Robust Growth,” Miami Herald (March 2).

Democracy

Constructing Democratic Governance Seminar


The day-long authors’ meeting was followed by a public session the next day, addressing the Mexican and Brazilian elections, the leadership and direction of Venezuelan president Hugo Chávez and Colombian president Álvaro Uribe, the effects of market reforms and globalization, and the consolidation of democracy in Argentina and Chile. Thomas Shannon, assistant secretary of state for Western Hemisphere affairs, delivered the luncheon address.

Participating authors included Fernando Cepeda of the Universidad de los Andes (now Colombian ambassador to France); Denise Dresser of the Instituto Tecnológico Autónoma de México; Laurence Whitehead of Oxford University; Arturo Valenzuela of Georgetown University; Steven Levitsky of Harvard University; Javier Corrales of Amherst College; Peter Siavelis of Wake Forest University; David Samuels of the University of Minnesota; and David Myers of Pennsylvania State University.

Race

A Policy Agenda for Racial Equality in the Americas

On February 28, the Inter-Agency Consultation on Race in Latin America (IAC) along with the World Bank, Inter-American Development Bank, Inter-American Foundation (IAF), Canadian Foundation for the Americas, and the Organization of American States sponsored a landmark exchange among 75 political, business, academic and NGO leaders on the social and economic gaps between Latin America’s white and black populations; the limited representation of Afro-Latin

* The Dialogue serves as secretariat for the Inter-Agency Consultation on Race in Latin America (IAC), a group of international development institutions that work to address issues of race discrimination, social exclusion, and other problems confronting Afro-descendant populations in Latin America.

“Too little ambition may be the core of Ottawa’s problem in Latin America and the Caribbean.”

Peter Hakim, FocalPoint
Americans in positions of political power and economic leadership; and the unequal treatment of black Latin Americans by the police and courts. Opening remarks at the conference were given by OAS Secretary General José Miguel Insulza, World Bank Vice President Pamela Cox, IAF President Larry Palmer, and Peter Hakim.

Over 200 guests attended a reception on Capital Hill with U.S. Congressional Representatives Charles Rangel (D-NY), Gregory Meeks (D-NY), Donald Payne (D-NJ), Gwen Moore (D-WI), Elijah Cummings (D-MD), Eddie Bernice Johnson (D-TX) and William Delahunt (D-MA). The event was also supported by the offices of Senator Barack Obama (D-IL), Rep. Barbara Lee (D-CA), and the Congressional Black Caucus.

U.S. Rep. Gregory Meeks (D-NY) addressed a press briefing the following morning, with other prominent conference participants.

Other Sessions on Race

• The Dialogue’s Caribbean program and race program jointly sponsored a June 20 meeting on the role of the Diaspora in the Caribbean financial market. The panel included Earl Jarrett of the Jamaican National Building Society; James Hansley from the Overseas Private Investment Corporation (OPIC); Thomson Fontaine of the International Monetary Fund (IMF); Leo Williams of the Jamaica Money Market Brokers; the Dialogue’s Manuel Orozco; and Claire Nelson from the Institute of Caribbean Studies (ICS).

• On May 11, the Dialogue co-hosted a panel discussion with the National Council of La Raza on historic and contemporary perspectives on the role of race in the formation of Dominican identity. The discussion featured Cid Wilson, president of the Dominican American Roundtable; Celsa Albert Batista from the Dominican Institute for African and Asian Studies; Eulalia Jiménez, an Afro-Dominican community activist; and Silvio Torres-Saillant of Syracuse University.

• Afro-Latin American women leaders addressed a March 21 discussion at the Dialogue, co-sponsored by the Global Afro Latino and Caribbean Initiative, featuring Dialogue member Epsy Campbell, former candidate for vice-president of Costa Rica, and Colombian congresswoman Zulia Mena. Mena also spoke at a roundtable discussion on October 18, with former governor of the Chocó state, Luis Murillo.

• José de Paula “Netinho” Neto, founder of the Afro-Brazilian television station TV da Gente, and Hamilton S. Cloud II, former vice-president of NBC, led a discussion on March 3rd about the challenges facing African descendants in the media, co-sponsored by the Phelps-Stokes Fund.

• The IAC and Global Rights: Partners for Justice sponsored a January 11 discussion with Martha Pro Santana, executive director of Centro para el Desarrollo Urbano y Rural of Peru, who spoke on the effects of racial discrimination on women’s access to health, education and employment in Afro-Peruvian Communities.

• PREAL and the Inter-American Development Bank organized a seminar entitled “Race, Education, and the MDGs in Brazil: An Economic Perspective” on December 7. (See page 10 for article).

• The IAC hosted a delegation of Colombian civil society and government representatives, sponsored by the Inter-American Foundation, for a one-day forum, on January 18, about the dire situation facing the native population of the Colombian island of San Andrés.
Other Democracy

• Eduardo Gamarra of Florida International University and Carlos Lemoine of Newlink Research released the results of their Iberobarómetro Survey at the Dialogue on September 22. The survey polled residents of select Latin American nations, Portugal, and Spain, as well as Latinos in the United States on their views of democracy, governance, and political leaders. Jaime Aparicio of Newlink Political, Julia Sweig of the Council on Foreign Relations, and Arturo Valenzuela of Georgetown University commented.

• Dialogue founding director Abraham Lowenthal shared impressions from his recent travels through Brazil, Chile, Peru, and Argentina, and the changes that have occurred over the past fifteen years. The September 18 session at the Dialogue included commentary by Sidney Weintraub from the Center for Strategic and International Studies and Cynthia Arnson of the Woodrow Wilson Center for Scholars.

Published:


Social Policy

• On October 30, the Dialogue hosted a seminar to analyze the outcomes of Conditional Cash Transfer (CCT) programs. The discussion featured panelists Francisco Ferreira, lead economist of World Bank Research Group, and Eduardo Lora, of the Inter-American Development Bank. Both have published on Latin America’s CCT programs, such as Mexico’s Progresa/Oportunidades, and Brazil’s Bolsa Escola/Família.


Partnership for Educational Revitalization in the Americas (PREAl)

Child Labor Eradication Program Launched

In November, PREAl launched Primero Aprendo, an initiative funded by the U.S. Department of Labor in collaboration with DevTech Systems, CARE International, and Catholic Relief Services. The program is designed to promote awareness and encourage relevant policies regarding child labor and related school drop-outs in Nicaragua, the Dominican Republic, El Salvador and Guatemala.

OAS Showcases PREAl Findings at Forum in Peru

On August 29, PREAl co-director Jeffrey Puryear presented findings from PREAl’s 2006 Report Card on Education in Latin America—Quantity without Quality—at the OAS XV Americas Speakers Series, held at the San Martin de Porres University in Lima, Peru.

“Recent elections in Bolivia, Brazil, Costa Rica, Ecuador, Mexico, Nicaragua and Peru have highlighted the renewed importance and urgency of the social agenda.”

Michael Shifter,
The Washington Post
**PREAL Promotes Socially Responsible Investments in Education**

The first Latin American Conference on Socially Responsible Investments in Education took place in Bahia, Brazil on June 22 to 24 with substantial participation by PREAL and the Inter-American Dialogue. Hosted by the Lemann Foundation (Brazil), the Jacobs Foundation (Switzerland), and the Gerdau Group (Brazil), the conference sought to promote public-private partnerships in education in Latin America. PREAL’s report card on education in Latin America, *Quantity without Quality* was presented by Advisory Board member Paulo Renato de Souza, former education minister of Brazil; Dialogue president Peter Hakim commented.

**Racial Inequalities Hinder Education in Brazil**

PREAL and the Inter-American Development Bank organized a seminar entitled “Race, Education, and the MDGs in Brazil: An Economic Perspective” on December 7. Dr. Marcelo Paixão of the Federal University of Rio de Janeiro presented a draft of his paper *A Dialética do Bom Aluno: relações raciais e o sistema educacional brasileiro* to some fifty policy analysts, economists, and academics. Judith Morrison of the Inter-American Foundation; PREAL co-director Jeffrey Puryear; Mia Harbitz, social development specialist of the IDB; and Jacqueline Mazza, senior social development specialist of the IDB, also spoke.

**PREAL Report Cards**

In January and February, *Quantity without Quality* was launched in Panama, Guatemala, and Honduras. *Quantity without Quality* is PREAL’s regional analysis of Latin American education systems, published in December 2005.

**Regional Report Card Launched in Brazil**

In August PREAL’s liaison in Brazil presented the Portuguese version of PREAL’s regional report card on education, *Quantidade sem Qualidade*, at a three-day conference on the challenges facing middle school education. The event, held in Rio de Janeiro and sponsored by the Getulio Vargas Foundation, was attended by school directors, teachers, business leaders, and members of Brazilian and international civil society organizations.

**First National Education Report Card Launched in Dominican Republic**

On December 14th, PREAL’s national partner EDUCA launched the Dominican Republic’s first national report card on education, *Pasando Balance*. Noted speakers included Juan Tomás Tavares Kelner, president of EDUCA; Edward Abbey, country director of Plan International-Dominican Republic; and Miguel Escala, rector of INTEC University in Santo Domingo. The audience included officials from the Secretary of Education, members of the EDUCA board of directors, business leaders, and numerous civil society leaders.

**Second National Education Report Card Launched in Colombia**

On December 5 at the Universidad Jorge Tadeo Lozano in Bogotá, Colombian Vice-Minister of Education Juana Diaz gave the closing remarks at the launch of Colombia’s 2006 national education report card—*Hay avances pero quedan desafíos*. The report is a joint effort of PREAL and its Colombian partners Fundación Empresarios por la Educación, Corpoeducación and Fundación Corona. It is the second national education report card for Colombia.

**First National Education Report Card Launched in Ecuador**

On September 8, PREAL, along with Fundación Ecuador, Grupo FARO, and
Contrato Social por la Educación en Ecuador, launched Ecuador’s first national report card on education in Guayaquil. The general coordinator for Fundación Ecuador, Miguel Angel Valdivieso, presented the report to an audience of 250 participants, including Raul Vallejo, minister of education, and Roberto Passailague, former minister of education.

PREAL Working Groups

• In August and early September, Guillermo Ferrer, a member of PREAL’s Working Group on Standards and Assessment’s executive committee, made a series of presentations in Guatemala on his new PREAL-published book Sistemas de Evaluación de Aprendizajes en América Latina: Balance y Desafíos. The events—which were sponsored by PREAL, Center for National Economic Research (CIEN), and USAID—targeted members of civil society, politicians, academics, and directors of private high schools. On July 26 to 29, PREAL’s Working Group on Standards and Assessment, in association with UNCEP and Círculo Empresarial, and the collaboration of the Panamanian Ministry of Education, held a pilot course in Panama for 35 participants on “Purposes, uses and dissemination of results of national tests.” The discussion and training activities were based on the working group’s publications and studies.

• PREAL’s Working Group on Teacher Professionalization initiated a seven-country series of workshops to strengthen key aspects of the teaching profession, including recruitment, training quality, compensation, and performance evaluations. To date, well over 500 participants have attended workshops in Nicaragua, Colombia, Guatemala, Honduras, and El Salvador. The working group, in conjunction with FEPADE, Centro Alfa, and the ministry of education of El Salvador, also held a workshop in San Salvador on August 31 on “Teacher Evaluation in Latin America: A Tool for Professional and Institutional Learning.”

• In December, the Working Group on Teacher Professionalization convened fourteen experts, including ministry officials and PREAL associates, to analyze the draft of What do we know about teacher remuneration?, by Claudio de Moura Castro and Gustavo Ioschpe. Both authors presented the findings of the paper, which address whether teacher salaries are low relative to a number of key comparisons, and whether they have an impact on education quality outcomes.

• On February 23 and 24, the Working Group on Decentralization and School Autonomy held the seminar “Strengthening School Management for the Promotion of Successful Decentralized Education Systems” in Guatemala. The minister of education provided opening remarks. On January 26 and 27, this working group organized, in collaboration with the Private Sector Council for Educational Assistance, the seminar “Strengthening Educational Quality through School Management in Latin America: Promoting Schools of Excellence in Panama” in Panama City. Specialists from Chile, Brazil, and Colombia participated.

PREAL Published:


Preparar y retener buenos docentes: La experiencia de Suecia, Noruega, Finlandia e Inglaterra, PREAL Best Practices Series: Nº 24 (October 2006).

Dos clases de políticas educativas. La política de las políticas públicas, PREAL Working paper: Nº 36 (August 2006).

La asignación de recursos en sistemas educativos descentralizados, PREAL Policy Series: Nº 24 (July 2006).

Buscando una gestión escolar de calidad: la experiencia obliena, PREAL Best Practices Series: Nº 23 (June 2006).


Programa de Becas Estudiantiles PREAL. Best Practices Series: Nº 22 (February 2006).

### Country and Regional Programs

#### Andean Region

- The 10th Annual Corporación Andina de Fomento (CAF) Conference on Trade and Investment in the Americas, co-sponsored by the Corporación Andina de Fomento, Organization of American States, and Inter-American Dialogue, was held on September 7 and 8 in Washington. (See page 5 for article).

- The CMWG hosted a dinner discussion on June 28 on U.S. free trade agreements with Peru, Colombia, and Ecuador. (See page 19 for article).

- Please see the race section (on page 8) for other Dialogue events related to the Andean Region that focused on education and the exclusion of Afro-descendant populations.

#### Andean Working Group

The Dialogue's Andean Working Group held their eleventh meeting on November 27 and 28 in Quito at FLACSO Ecuador. The conference began with a dinner hosted by Yolanda Kakabadse, former minister of Ecuador's chronic instability has buttressed the role of the military as the arbiters of national politics. 

Carlos Basombrio, Andean Working Paper (Inter-American Dialogue)
the environment of Ecuador and Dialogue board member.

Discussions focused on the results of Ecuador’s November 26 election; Alan García’s first months as president of Peru; the impact of the U.S. midterm elections on U.S. policy towards Latin America; the challenges facing Álvaro Uribe in his second term as Colombia’s president; the obstacles the Morales administration has encountered in Bolivia; the future and influence of Venezuela’s Hugo Chávez; and the dynamics of the Andean region as a whole. A public session was also held at the Universidad Andina in Quito. Gustavo Larrea, Rafael Correa’s campaign manager and Ecuador’s new minister of government, and former Chilean senator José Viera-Gallo addressed the group.

The Dialogue’s Andean Working Group held their tenth meeting on April 24 and 25 in Washington, DC. Daniel Fisk, special assistant to the president and senior director for Western Hemisphere affairs at the National Security Council joined the discussions. Participants in the group represent a range of perspectives from the Andean region, Europe, the United States and Latin America.

Members of the Andean Working Group represent a range of perspectives as public and academic leaders from the Andean region, Europe, Canada, the United States, and Latin America.

Colombia

- Colombian president Álvaro Uribe encouraged an extension of current trade preferences to Colombia, Ecuador, Peru, and Bolivia and pushed for a swift passage of the U.S.-Colombia free trade agreement at a Dialogue-sponsored address to congressional staff on November 13.

- Rafael Pardo, senator and former defense minister; Rodrigo Pardo, former foreign minister and current editor of the country’s main newsweekly, Semana; Marta Lucía Ramírez, senator-elect and former defense minister; and, Fernando Cepeda, former government minister and current Colombian ambassador to France, spoke at an April 26th Dialogue discussion on the current security situation in Colombia, government efforts to demobilize paramilitary forces, U.S.-funded anti-narcotics policies, and prospects for the upcoming May 28 presidential election.

- On December 5, Cesar Rodríguez Garavito of Dejusticia and Eduardo Bertoni of the Due Process of Law Foundation led a discussion at the Dialogue on judicial reform in Colombia.

- On February 28, the Dialogue held a discussion featuring Luis Évelis Andrade, president of the National Indigenous Organization of Colombia, with representatives of the Colombian indigenous population, on prospects for peace in Colombia.

Peru

- Former president of Peru Alejandro Toledo spoke at the Dialogue on August 15. Toledo was in Washington to talk about his administration’s accomplishments and to promote the free trade agreement he negotiated with the United States.

- Peruvian trade negotiator Hernando de Soto discussed the proposed U.S.-Peru Trade Promotion Agreement with members and staff of the U.S. Congress on September 25 and 27.

- Pedro-Pablo Kuczynski, prime minister of Peru, spoke at the Inter-American Dialogue on April 19 about recent political and economic developments in his country.

- On April 12, Álvaro Vargas Llosa of the Institute for Global Prosperity spoke at the Dialogue about the second round of Peru’s recent presidential elections.
which he predicted would likely be a race between APRA candidate Alan García and nationalist Ollanta Humala.

**Bolivia**

- The Dialogue hosted a private dinner with the new ambassador of Bolivia, Gustavo Guzmán, and leading members of the Washington policy community to discuss Bolivian politics and U.S.-Bolivia relations on October 30.

- Former president of Bolivia Eduardo Rodríguez met with Dialogue staff and select others on October 18 for an off-the-record conversation about the current situation in Bolivia.

- On July 18, Minister of Planning and Development Carlos Villegas presented Bolivia’s recently approved National Development Plan. The Plan has identified 150 impoverished municipalities in Bolivia that will qualify for government development assistance financed by savings from cancelled debt payments.

- A March 31 dinner discussion focused on recent developments in Bolivia since the inauguration of its new president, Evo Morales, and challenges for U.S. policy. Eduardo Gamarra of Florida International University, Jorge Crespo Velasco of the Inter-American Development Bank, Victor Rico of the OAS, and Janice O'Connell of the Senate Committee on Foreign Relations also participated.

**Ecuador**

- Foreign Minister Francisco Carrión spoke about U.S.-Ecuador free trade talks on March 23, soon after major protests against the proposed free trade agreement flared in mid-March.

- Retired general Oswaldo Jarrín, Ecuador’s minister of defense, spoke at the Dialogue on June 14 about recent attempts to strengthen security along Ecuador’s border with Colombia.

- Ecuadorian presidential candidate León Roldós and his running mate Ramiro González presented their platform and electoral strategy at the Inter-American Dialogue on July 14.

- Roberto Baquerizo of Proventures, Inc., and Michael Shifter spoke at the Dialogue on November 30 on the significance of Rafael Correa’s victory in Ecuador’s recent presidential elections.

**Venezuela**

Tibisay Lucena, president of Venezuela’s National Electoral Council, discussed Venezuela’s upcoming December elections at a July 13 meeting at the Dialogue.

**Published:**


Michael Shifter and Vinay Jawahar, “Some see ‘outsider’ as only hope,” The Miami Herald (April 9).

Mexico

• On September 18, Rafael Fernández de Castro of the Autonomous Technological Institute of Mexico (ITAM) and Andrés Rozental of the Mexican Council on Foreign Relations led a discussion at the Dialogue on the future of Mexico after the recent presidential election controversy.

• Manuel Camacho Solís, a top adviser to Mexican presidential candidate Andrés Manuel López Obrador, addressed an audience at the Dialogue on July 26.

• On July 11, the Dialogue hosted a discussion on the results of the Mexican election featuring George Grayson of the College of William and Mary; Andrew Selee of the Woodrow Wilson Center for International Scholars, Francisco Gonzalez of the Nitze School of Advanced International Studies, and Pamela Starr of the Eurasia Group.

• Luis Rubio, director of the Center of Research for Development and former advisor to the secretary of the treasury of Mexico, spoke at the Dialogue on May 3 for an update on Mexico’s presidential elections. This was part of a series on the 2006 Mexican presidential elections and their significance for that nation’s domestic politics, its economic and social policies, and its relations with the United States. The series was jointly sponsored by the Dialogue with the Mexican Council on Foreign Relations and the Center for Studies on Globalization and Development at the Tec de Monterrey of Mexico.

Published:


Michael Shifter, “Seven Questions: Mexico’s Presidential Race,” interview for foreignpolicy.com (June 23).

Brazil and the Southern Cone

Brazil

• The Dialogue hosted two discussions on Brazil’s recent presidential elections. On August 16, David Fleischer of the University of Brasilia and editor of Brazil Focus, Lisa Schineller of Standard and Poor’s, Paulo Sotero of the Woodrow Wilson International Center for Scholars, and James Ferrer of George Washington University reflected on possible outcomes of the first round. On November 8—after Lula’s re-election—Stan Gacek of the AFL-CIO, Riorden Roett from Johns Hopkins’ School of Advanced International Studies, and Paulo Sotero spoke on the political and economic implications of the results.

• On the occasion of his recently released memoir, The Accidental President of Brazil, former president Fernando
Henrique Cardoso (then co-chair of the Dialogue) spoke on March 30 about his two terms as president and Brazil’s financial and political situation.

- Please see the race section (on page 8) for other Dialogue events related to Brazil that focused on Afro-descendant populations.

Argentina

On February 22, the Dialogue hosted an off-the-record conversation on Argentina’s economic prospects without the International Monetary Fund, led via conference call by Martin Redrado, Central Bank governor of Argentina. Dialogue senior fellow Claudio Loser, former head of the IMF’s Western Hemisphere Department, offered commentary.

Chile

On October 18, former senator José Antonio Viera-Gallo led a discussion at the Dialogue on Chile’s role in Latin America. Viera-Gallo, the president of Chile’s Proyectamérica Corporation—a new think tank focusing on issues of governance, economic development, and international policies in Chile and Latin America—discussed the possibility of Chile serving as a model for other countries in the region.

Published:
Marifeli Pérez-Stable, “On the threshold of a developed country,” (June 22) and “Michelle Bachelet: Chile’s new president has the common touch,” (January 19), The Miami Herald.

“La Mirada del mundo a la gestión económica de Pinochet,” an interview with Claudio Loser, El Mercurio (December 12).

The Caribbean

- On May 23, the Dialogue hosted a discussion on Canada’s relations with the Caribbean, which examined the political and economic challenges facing the Caribbean and what Canada can do to become a more constructive partner for the region. The meeting, which was hosted by the Embassy of Canada in Washington, featured high-level participation by leaders such as former Canadian Prime Minister Joe Clark, Barbados’ foreign minister Billie Miller, chairman of the Gleaner Company Oliver Clarke, and director general of the Caribbean Regional Negotiating Machinery Richard Bernal.

- In Port-of-Spain, Trinidad on May 31, the Dialogue organized a half-day meeting on “Economic Challenges in the Caribbean.” This was a private discussion for a small group of economists from the English-speaking Caribbean, Cuba, and the World Bank to exchange ideas on economic developments in the region and avenues for future research and collaboration.

- The Caribbean program and the race program at the Inter-American Dialogue jointly sponsored a June 20 meeting on the role of the Diaspora in the Caribbean financial market. (See page 8).

Haiti

- Peter D. Bell, former president of CARE and co-vice chair of the Dialogue, led a discussion on July 19 about a possible long-term development strategy for Haiti. Members of Congress met with representatives from the diplomatic, academic and development community days before Haiti’s International Donor’s Conference in Port-au-Prince.

- On April 28, The Dialogue hosted a discussion on the challenges facing Haiti’s president-elect, René Préval, featuring Luigi Einaudi, former acting secretary general of the OAS; Robert Maguire of Trinity University; and Jocelyn McCalla of the National Coalition for Haitian Rights.
Cuba

- On December 7 with Florida International University, the Dialogue organized a panel discussion on Cuba's search for oil and its broader energy strategy, including its collaboration with foreign investors from countries like Spain, Norway, India and China. The meeting was led by Jorge Piñon, research associate at the University of Miami's Institute of Cuban and Cuban-American Studies, Jonathan Benjamin-Alvarado, associate professor at the University of Nebraska at Omaha, and Roger Stark, partner at Kirkpatrick & Lockhart Nicholson Graham.

- The Dialogue invited a small group of political and economic analysts for a special seminar on November 16 and 17 in Madrid, Spain, on Cuba and the international community. Co-sponsored with La Fundación para las Relaciones Internacionales y el Diálogo Exterior (FRIDE), this workshop brought together experts and policy officials from Europe, Latin America, and Canada to review recent developments in Cuba, discuss how Cuba is likely to evolve in the coming period, and whether and how the international community, particularly the nations of Europe and Latin America, can be most helpful in the coming period. The meeting featured high-level participation from more than 12 countries, including England, Spain, France, Germany, Sweden, Mexico, Chile, Ecuador, Canada, and Brazil.

- Caleb McCarry, the State Department's Cuba transition coordinator, Julia Sweig of the Council on Foreign Relations, and Anthony Maingot of Florida International University, spoke at an October 19 joint Dialogue-FIU meeting on future U.S.-Cuba relations.

- On April 12, in cooperation with Florida International University's Cuban Research Institute, the Dialogue hosted a discussion on the emerging relationship between China and Cuba featuring William Ratliff of the Hoover Institution at Stanford University; Frank Mora of the National Defense University; and R. Evan Ellis from Booz, Allen & Hamilton.

- On February 17, the Dialogue and Florida International University held a forum on Cuban baseball and the current state of sports diplomacy between the United States and Cuba led by: Kevin Baxter of The Miami Herald; Stephen Johnson of the Heritage Foundation; and Tim Wendel, author of The New Face of Baseball: The 100-Year Rise and Triumph of Latinos in America’s Favorite Sport.

The Dominican Republic

The Dialogue and the Center for Strategic and International Studies co-hosted an October 26 presentation by President Leonel Fernández. Fernández announced that he would introduce new tax reform legislation in the country’s Congress the following week. His remarks came amid pressure from the International Monetary Fund to implement deeper fiscal reforms.

Guyana

On October 4, Bayney Karran, ambassador of Guyana, and Ivelaw Lloyd Griffith, provost of Radford University, discussed the newly re-elected Bharrat Jagdeo government in Guyana.

Jamaica


“There are no straight lines to a democratic Cuba.”

Marifeli Pérez-Stable, The Miami Herald
**Central America**

**El Salvador**

Ambassador René León led a discussion on March 30 at the Dialogue on economic developments in El Salvador with Margarita Escobar, vice minister of foreign relations for Salvadorans abroad, and Roberto Simán, of the office of the president of El Salvador.

**Guatemala**

On September 15, Guatemalan First Lady Wendy Widmann de Berger discussed the success of her program *Creciendo Bien*, which works to reduce poverty in Guatemala by empowering women.

**Nicaragua**

- Antonio Lacayo, who served as chief of staff for former president Violeta Chamorro, spoke at the Dialogue on February 15 about his new book, *La Difícil Transición Nicaragüense: En el Gobierno con Doña Violeta*.

- Please see the social policy section (on pg. 9) for other Dialogue events related to Central America that focused on education reform.

**Congressional Program**

**Congressional Members Working Group**

Throughout 2006, the Dialogue’s Congressional Members Working Group hosted a number of meetings on Capitol Hill. These discussions focused on the most pressing issues pertaining to Latin America in the U.S. Congress, particularly upcoming votes on bilateral trade agreements and the ongoing immigration debate. Participating members of Congress included Senators Norm Coleman (R-MN) and Christopher Dodd (D-CT) and Representatives Xavier Becerra (D-CA), Mary Bono (R-CA), Dan Burton (R-IN), Donna Christensen (Virgin Islands), Susan Davis (D-CA), William Delahunt (D-MA), Eliot Engel (D-NY), Eni Faleomavaega (D-AS), Sam Farr (D-CA), Mark Foley (R-FL), Jim Kolbe (R-AZ), Jim Leach (R-IA), Sheila Jackson

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**Published:**


**Published:**


**U.S. intervention in Nicaragua’s internal affairs is unwarranted.**

Michael Shifter, *The Washington Post*
Lee (D-TX), Sander Levin (D-MI), Nita Lowey (D-NY), Connie Mack (R-FL), Jim McDermott (D-WA), Gregory Meeks (D-NY), James Moran (D-VA), Thomas Petri (R-WI), Charles Rangel (D-NY), Jan Schakowsky (D-IL), and Jerry Weller (R-IL).

- Colombian president Álvaro Uribe encouraged an extension of current trade preferences to Colombia, Ecuador, Peru, and Bolivia and pushed for a swift passage of the U.S.-Colombia free trade agreement at a Dialogue-sponsored address to congressional staff on November 13. The bilateral free trade agreement awaits approval from the Colombian and U.S. Congress.

- U.S. lawmakers from both parties joined economist Hernando de Soto and trade experts from Peru and the United States to discuss the proposed U.S.-Peru Trade Promotion Agreement and possible domestic legal reforms in Peru at a CMWG dinner on September 27. De Soto also met with Congressional staffers at a lunch on September 25.

- On July 19, Peter Bell, former president of CARE and co-vice chair of the Dialogue, led a discussion on a possible long-term development strategy for Haiti. Members of Congress met with representatives from the diplomatic, academic and development community days before Haiti’s International Donor’s Conference in Port-au-Prince to discuss how the United States could play a positive role in Haiti’s future.

- The CMWG hosted a dinner discussion on June 28 on U.S. free trade agreements with Peru, Colombia, and Ecuador. Guests included the ambassadors of Peru, Eduardo Ferrero, and Ecuador, Luis Gallegos; Deputy Assistant USTR Bennett Harman; former USTR negotiator Regina Vargo; and representatives from the private sector and international institutions.

- Rep. Xavier Becerra (D-CA) led a June 7 roundtable at the Dialogue on the U.S. policy agenda in the region. The discussion centered on the recent immigration debate and the upcoming congressional votes on free trade agreements with Peru and Colombia.

- Six Latin American foreign ministers—Carolina Barco of Colombia, Luis Ernesto Derbez of Mexico, Jorge Briz of Guatemala, Norman Caldera of Nicaragua, Francisco Lainez of El Salvador, and Samuel Lewis Navarro of Panama (who is also vice president of Panama)—met with members of Congress on May 2 to discuss how their governments might collaborate with the United States to help facilitate immigration reform legislation. The ministers were part of a delegation of nine foreign ministers in Washington for a policy dialogue on immigration reform co-sponsored by the Dialogue with Foreign Affaires En Español and the Migration Policy Institute.


- On March 1, OAS Secretary General José Miguel Insulza led a discussion on the quality of democratic governance in the hemisphere, with a focus on OAS activities in five countries—Bolivia, Nicaragua, Ecuador, Haiti, and Colombia. Two assistant secretaries of state, Thomas Shannon and Anne Patterson, also participated, along with U.S. ambassador to the OAS, John Maisto, and other senior officials from the OAS.

- A March 31 dinner discussion focused on recent developments in Bolivia since the inauguration of its new president, Evo Morales, and challenges
for U.S. policy. Eduardo Gamarra of Florida International University, Jorge Crespo Velasco of the Inter-American Development Bank, Victor Rico of the OAS, and Janice O’Connell of the Senate Committee on Foreign Relations also participated.

• Peter Hakim and Michael Shifter engaged congressional staff in a Capitol Hill luncheon discussion on December 13 on the policy implications of the elections in Latin America and the United States during the previous twelve months. This was the group’s first meeting since the Democrats won control of the Congress in the 2006 midterm elections.

Corporate Program

Robert Rubin Honors Ricardo Lagos

Former U.S. treasury secretary Robert Rubin hosted some 20 corporate and financial leaders at Citigroup’s headquarters in New York for a dinner in honor of new Dialogue co-chair and former president of Chile, Ricardo Lagos. The December 4 event aimed to establish a substantial, continuing partnership between the Dialogue and leaders of corporations and financial institutions that are committed to Latin America. The guests, who included CEOs and senior executives at companies like AIG, BSCH, Colgate-Palmolive, MetLife, and Warner Music, engaged in an informal and wide-ranging discussion of recent developments in Latin America and U.S. policy in the region at a particularly challenging time for hemispheric relations.

The Corporate Circle


The Latin America Advisor Expands

The Dialogue launched its Financial Services Advisor newsletter, an addition to its Latin America Advisor family of publications, in September. It features reporting and analysis on remittances flows, insurance and mortgage markets, access to credit, pension reforms, anti-money laundering regulations, and new technologies in the sector, as well as traditional banking topics.

The board of advisors for the new Financial Services Advisor includes three Dialogue members—Ernesto Fernandez Holmann, Tom Mackell and Roberto Teixeira da Costa—along with a distinguished group of industry experts: Luis Anavitarte (Gartner Inc.), Ernesto Armenteros (Remesas Quisqueyana), Jorge Guerrero (Optima Compliance & Consulting), Tom Haider (Moneygram International), Earl Jarrett (Jamaica National Building Society), Ted Monahan (PricewaterhouseCoopers), Tom Morante (Jones Walker LLP), Manuel Orozco (Inter-American Dialogue), Adalberto Palma Gomez (Aperture) and Jan Smith (InfoAmericas).

Corporate Supporters of the Linowitz Forum

We are grateful to the corporations who supported the 2006 Sol M. Linowitz Forum: AIG, Continental Airlines, Globeleq, Boeing, Andrews Kurth LLP, Chiquita Brands International, Edison...
The Electric Institute, Lockheed Martin, Mitsubishi International Corporation, and Morgan & Morgan.

The Group of Fifty (G-50)

The thirteenth annual G-50 meeting took place on October 11 to 15 in Washington. The theme of this year’s conference was “Washington Unveiled: Behind the Scenes with the World’s Decision Makers.” G-50 members, composed of select executives from a sampling of the most important corporations in Latin America, met with a number of key leaders in Washington, including IMF Managing Director Rodrigo de Rato, IDB President Luis Alberto Moreno, and U.S. Director of National Intelligence John Negroponte. Michael Shifter spoke on political trends in Latin America, and Peter Hakim chaired the opening event with OAS Secretary General José Miguel Insulza.

The Group of Fifty is co-sponsored by the Carnegie Endowment for International Peace and the Inter-American Dialogue; Hakim serves on the board.
**Inter-American Dialogue**

**Statement of Financial Position**

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<tr>
<th>Assets:</th>
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<th>2005</th>
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<td>Cash and cash equivalents</td>
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<td>Accounts receivable</td>
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<td>Prepaid expenses</td>
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<td>Property and equipment</td>
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<td>Deposits</td>
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<td>Accounts payable</td>
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<td>Accrued expenses</td>
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<td>Refundable advances</td>
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<td>Grants payable</td>
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<td>Other liabilities</td>
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<td><strong>Total Liabilities</strong></td>
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<th>Net Assets:</th>
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<td>Temporarily restricted</td>
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<td><strong>Endowment funds:</strong></td>
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<td>Board-designated funds</td>
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<td>Permanently restricted</td>
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<td><strong>Total Net Assets</strong></td>
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**Statement of Activities 2006***

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<td>Corporations</td>
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<td>Governments</td>
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<td>Collaborating institutions</td>
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<td>Individual contributions</td>
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<td>Miscellaneous program revenue</td>
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<td>Interest/dividends</td>
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<td>Gain (loss) on investments</td>
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<td><strong>TOTAL REVENUE</strong></td>
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<th>Expenses</th>
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<td>U.S. Policy</td>
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<td>Social Policy</td>
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<td>Democratic governance</td>
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<td>Sol M. Linowitz Forum</td>
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<td>Other outreach and communications</td>
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<td>Corporate programs</td>
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<td><strong>Support Services:</strong></td>
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<td>Administration</td>
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<td>Fundraising</td>
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<td>Governance</td>
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<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>3,858,218</strong></td>
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*2006 figures are preliminary and unaudited*
FUNDING SOURCES

Foundations and Corporations

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Christopher Reynolds Foundations
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William and Flora Hewlett Foundation

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International Association for the Evaluation of Educational Achievement (IEA)
Organization of Americas States
World Bank

Governments

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Fujisawa Healthcare, Inc.  
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Gartner, Inc.  
Government Accountability Office (GAO)  
General Electric  
General Motors Corporation  
Global Crossing International Ltd.  
Globeleq  
Goldwyn International Strategies LLC  
Greenberg Traurig LLP  
Grupo Domos  
Grupo Financiero Uno  
Grupo Marhnos  
H2O Plus, L.P.  
Harris Wiltshire & Grannis  
Hemispheric Partners, Inc.  
Hewlett Packard  
Holland & Knight  
HSBC  
Hunt Oil  
InfoAmericas  
Institute of the Americas  
Institute of International Finance  
Inter-American Defense College  
International Energy Agency (OECD)  
International Minerals  
International Trade and Communications Corporation  
Jamaica National Building Society  
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Japan Center for International Finance  
Johnson & Johnson  
JLG Industries  
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JP Morgan Chase & Co.  
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Kissinger McLarty Associates  
Knight Foundation  
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NERA  
New York Life International  
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Scotiabank  
Scowcroft Group  
Sidley, Austin, Brown & Wood  
Signals Telecom Consulting  
Standard & Poor’s  
Squire Sanders & Dempsey  
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Western Union  
White & Case  
Wilmer, Cutler & Pickering
Funding Sources (continued)

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Associates are regular participants in the Dialogue’s public forums, conferences, and other policy exchanges. Dialogue Associates are assured an invitation to nearly all Dialogue activities and they receive all Dialogue reports and other publications (usually in advance of their formal release).

For information on how to join our Associates program, please contact Paola Amador, development and program assistant (202-463-2930 or pamador@thedialogue.org).

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Dominio E. Acevedo
Helen Aguirre Ferré
Rafael Aguirre-Sacasa
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