

## CONTENTS

US Foreign Policy in the Hemisphere.....	5
The Sol M. Linowitz Forum.....	5
The Congressional Program.....	6
Reshaping Drug Policy in the Americas.....	6
Inter-American Institutions.....	8
Summit Of The Americas Initiative...	8
Latin America And The World.....	8
Annual Trilateral Meeting: US—Europe—Latin America.....	8
China and Latin America.....	9
Trade and Economics.....	10
Annual CAF Conference.....	10
Latin American Economies Roundtable.....	10
Energy Policy And Politics.....	12
Energy Policy Group.....	12
Remittances And Development.....	13
Democratic Governance.....	15
Working Group on Democratic Governance.....	15
Education Policy/Preal.....	16
Social Policy.....	19
Countries And Sub-Regions.....	20
The Latin America Working Group...	20
The Andean Region.....	20
Brazil & The Southern Cone.....	22
The Caribbean Region.....	24
Cuba.....	24
Haiti.....	24
Central America & Mexico.....	25
Publications.....	28

## 2010 HIGHLIGHTS

We are pleased to present this summary of the Inter-American Dialogue's work in 2010.

The Inter-American Dialogue's Board of Directors was delighted to welcome former president of Chile Michelle Bachelet as its Latin American co-chair in July 2010. Upon accepting the post, Bachelet pointed to a strong fit between her priorities and those of the Dialogue. "I am eager to engage with colleagues throughout the hemisphere to



Carla A. Hills, Gabriel Silva, Michelle Bachelet

produce and promote innovative ideas for more effective social policies," Bachelet said. "This is the best way to improve citizenship and democracy."

The Dialogue's Board of Directors also welcomed four other new members in 2010: Martin Torrijos, former president of Panama; Marcos Jank, president and CEO of the Brazil Sugar Cane Industry Association (UNICA); Alicia Bárcena of Mexico, executive secretary of UN ECLAC; and former US deputy assistant secretary of treasury Brian O'Neill, now vice-chair of Lazard International.

This year the Dialogue's Board of Directors enthusiastically selected Michael Shifter to serve as the organization's next president. Peter Hakim, who held the post for 17 years, remains at the Dialogue as president emeritus, dedicating his time to managing projects, writing, and fundraising. On April 6, Mexico's ambassador to the United States, His Excellency Arturo Sarukhan, graciously hosted a reception at the Mexican Cultural Institute for some 200 guests in honor of Peter Hakim's outstanding leadership and service.



Alicia Bárcena

Dialogue members convened for the Sol M. Linowitz Forum in June of this year, meeting in plenary session for the seventeenth time since the Dialogue's inception in 1982. Led by Dialogue co-chair and former US trade representative Carla Hills and Board member and CAF president Enrique García, the forum brought together some one hundred leaders from across the Western Hemisphere. Discussions centered on the Obama administration's policy priorities toward Latin America and the Caribbean, US drug policy reform, migration, Haiti reconstruction efforts, Brazil's role in

the region, and the 2010 US Congressional elections. A report drawing on the conclusions and recommendations of the Linowitz Forum discussions will be published in 2011.

Early in 2010, the Dialogue convened the Working Group on Democratic Governance in partnership with the Organization of American States and International IDEA. The group, which met twice this year, was designed to analyze democracy in Latin America with a focus on the current state of the rule of law and the OAS Democratic Charter. Some 20 policy experts participated in the meetings, including OAS secretary general José Miguel Insulza and Dialogue senior fellow Genaro Arriagada.

The Dialogue also continued its work on a number of key programs and working groups.

An initiative on drug policy, supported by the Open Society Institute and the Alvar-Alice Foundation, convened a private meeting on Capitol Hill in March to discuss the initial recommendations of a then-forthcoming report, *Rethinking Drug Policy* (released in February of 2011). Hosted by Representative Eliot Engel (D-NY), the meeting brought together a number of senior Obama administration officials, leading policy analysts, and private opinion leaders. The Dialogue also hosted a public event on the issues, choices, and consequences of marijuana policy in February.

In partnership with the Canadian Foundation for the Americas (FOCAL), the Dialogue concluded work on the first phase of its working group on the Summit of the Americas process with a private, off-the-record, meeting to help prepare the agenda for the 2012 Summit in Cartagena, Colombia. The next phase of the initiative will involve a longer-term program that will examine the key issues and choices confronting inter-American institutions.

The China and Latin America Working Group hosted several discussions this year, including one with a finance professor at Peking University's Guanghua School of Management to analyze the sustainability of China's growth and its significance for Latin America's economic performance. We also looked at US-China consultations on Latin America with assistant secretary of state Arturo Valenzuela and considered the consequences for the United States and Europe of China's expanding economic profile in Latin America. This Dialogue program is slated to significantly expand in 2011, with the hiring of a new director.

The Central America Working Group, launched in 2009, continued its work in 2010 with a special meeting in Mexico City to discuss Mexico and Central America's shared challenges. Participants focused on migration, organized crime and insecurity, and their impact on economic development, politics, and society. The group agreed on the need for a regional strategy to confront their common threats, but acknowledged that the obstacles to such cooperation are formidable.

The Latin American Economies Roundtable, which brings together a small group of leading economic analysts from the public and private sectors met twice during the year to consider Latin America's economic prospects for 2010



Antonio Navarro Wolff, Epsy Campbell

and examine the role of stable macroeconomic policies in fostering growth. The roundtable is a joint initiative of the Dialogue, and Tulane University.

This year, the Dialogue continued to look at Latin America's relationship with the United States and Europe at the 2010 trilateral conference in April in Madrid, the third such meeting since 2007. In collaboration with the General Secretariat of the Ibero-American Summit and Real Instituto Elcano, the Dialogue convened an influential high-level group of public and private leaders from Europe, Latin America, and the United States for discussions of key challenges facing the trilateral relationship and how to strengthen cooperation among the three parties.



Bill Richardson

Other highlights of this year's activities include the 14th annual CAF Conference that attracted a record number of participants over two days. This year's discussions centered on Latin America's growing independence and featured a first rate line-up of speakers including Governor Bill Richardson of New Mexico, "drug czar" Gil Kerlikowske of the White House Office of National Drug Policy Control, and Alicia Bárcena, the executive secretary of the UN Economic Commission for Latin America and the Caribbean.



Enrique García, María Emma Mejía

The Dialogue's Latin America Working Group met twice in 2010, in Washington and Lima, Peru. Co-sponsored by CAF, the working group is comprised of 25 to 35 diverse, high-level experts and practitioners who gather biannually to analyze the policy issues and choices confronting the region's leaders. The group also produces a series of working papers.

The remittances and development program this year implemented a pioneering financial literacy initiative that included a toolkit, brochure, methodology, and training curriculum for both remittance recipients and migrants.

In 2010, the Dialogue's social policy program launched the Commitment to Equity project in partnership with the Stone Center for Latin American Studies at Tulane University. The goal of this initiative is to evaluate the extent to which Latin American governments help or hinder social progress. Staff designed a social policy scorecard and piloted it in Mexico, Argentina, and Peru and presented it at the Linowitz Forum.

The Dialogue continued an ambitious program on educational reform through its Partnership for Educational Revitalization in the Americas (PREAL). During 2010, PREAL organized one international conference, successfully completed three strategic partnerships designed to promote specific education policy changes (in the Dominican Republic, Guatemala and Panama), co-organized more than 150 events with working groups and national partners, hosted three meetings on rebuilding Haiti's education system with high-level actors in Washington, and participated in more than 60 outside conferences. PREAL also produced



Rep. Sander Levin (D-MI)

and widely distributed some 50 publications, including three report cards—in Brazil, Peru and Ecuador—to some 4,500 individuals and institutions.

The hallmark of the Dialogue Congressional Program, the Congressional Members Working Group, convened over a dozen members of Congress in two private dinner meetings on Capitol Hill this year. Members discussed the future of the Organization of American States with OAS secretary general José Miguel Insulza, US permanent representative Carmen Lomellin, and former assistant secretary general Luigi Einaudi.

Members also met with Haitian prime minister Jean-Max Bellerive and the head of the UN Stabilization Mission Edmund Mulet to discuss Haiti's progress after the earthquake. The Dialogue's Congressional Staff Working Group was briefed by the head of the Honduran Truth Commission, Eduardo Stein, who is also a Dialogue director and former vice president of Guatemala.

Dialogue staff were invited to serve as expert witnesses in Congress on two occasions. Peter Hakim testified before the House Subcommittee on Western Hemisphere Affairs on Obama administration policy in Latin America, and Manuel Orozco testified before the House Financial Services Committee on the regulation and disclosure of remittances.

The Dialogue enjoyed the regular participation of business leaders in our activities in 2010. New companies like Banco Mercantil, Microsoft, Repsol, Telefonica, UBS, and others joined our Corporate Circle this year. More than two dozen companies sponsored the Linowitz Forum, including Arcos Dorados, Corporación Multi-Inversiones, Laureate International, and Smiths Detection. The corporate program continues to publish the highly regarded daily *Latin America Advisor*—along with weekly and biweekly *Advisor* titles on energy and financial services—as a cornerstone benefit of Circle membership. The *Advisor* published nearly 1,000 commentaries written by experts from around the world on questions posed by subscribers.

In 2010, Dialogue staff published articles in leading policy journals—including *Foreign Policy*, *Foreign Affairs*, *Current History*, and *Revista Política Colombiano*—that analyzed the Obama administration's policy record in the hemisphere, Latin America's shift to the center, the impact of the Chilean miners' rescue on Chile-Bolivia relations, the ongoing trauma of the Haitian earthquake, Hillary Clinton's trip to Latin America, and the Colombian presidential elections. Staff also published over 100 articles and interviews in newspapers, including *The*

*Washington Post*, *Los Angeles Times*, *The Guardian*, *The Miami Herald*, *El Tiempo*, *O Estado de São Paulo*, *El Comercio*, *ideele*, *El Espectador*, *El Colombiano*, *Política Exterior*, *Política Externa*, *Infolatam*, *América Economía*, and *Confidencial*, among others—on topics ranging from Brazil's foreign policy under Dilma Rousseff, to the impact of Wikileaks on America's image abroad, the shift in US-Colombia relations under Juan Manuel Santos, Venezuela's controversial alliance with Iran, and the EU's changing policy toward Cuba under Spain's presidency. Dialogue staff are regularly quoted by US, Latin American, and European newspapers and interviewed on television and radio.



Donna Hrinak, Scott Wilson

## US FOREIGN POLICY IN THE HEMISPHERE

The Dialogue's work on US policy is a wide ranging program that addresses such themes as US–Latin American economic ties, including trade, energy, remittances, and immigration policies; US relations with individual countries in the hemisphere, prominently including Brazil, Mexico, Central America, Haiti, and Cuba; inter-American institutions; and organized crime, drug policy, and citizen security.



Jorge Quiroga, David de Ferranti, Elena Viyella, Michelle Bachelet, Pierre Pettigrew

### THE SOL M. LINOWITZ FORUM

The Sol M. Linowitz Forum is a biennial meeting of the members of the Inter-American Dialogue and other high-level officials from across the hemisphere. The 2010 Forum was the 17th time that the Dialogue's members have met in plenary session, and the eighth meeting of the Forum, which was inaugurated in 1996.

This year's Forum came at a particularly exciting time. It marked a moment of transition, as the Dialogue focused on how

to make its efforts even stronger and more effective under the new leadership of Dialogue president Michael Shifter.



James Steinberg

Forum activities began on Friday evening, June 25, with a reception

for Dialogue members and friends at the Residence of the Ambassador of Guatemala, Francisco Villagrán. Dialogue co-chair and former US trade representative Carla Hills and Board member and CAF president Enrique García presided, with Michael Shifter. IDB president Luis Alberto Moreno and deputy secretary of State James Steinberg offered remarks.

The meetings continued through the weekend at the Georgetown University Conference Center. The agenda elicited frank exchanges on a range of issues, including: the record and priorities of US policy towards Latin America and the Caribbean under the Obama administration; the shared drug problem and related criminality; the international and domestic ramifications of migration; the status and prospects of reconstruction efforts in Haiti; Brazil's elections and regional and global role; and the political situation in the United States and outlook for Congressional elections in November. A report of the meeting will be forthcoming in 2011.

## THE CONGRESSIONAL PROGRAM



Reps. Yvette Clarke (D-NY), John Conyers, Jr. (D-MI), Jean Schmidt (R-OH)

The Congressional Members Working Group (CMWG) on the Americas is a closed-door dinner forum that brings members of Congress together with senior US and Latin American government officials, key staff of international organizations, and leading independent policy experts to exchange ideas on the most important issues in Western Hemisphere affairs.

- “The Future of the Organization of American States,” May 12, hosted by Representatives Xavier Becerra (D-CA) and Bob Goodlatte (R-VA) with Representatives John Conyers (D-MI), Bill Delahunt (D-MA), Greg Meeks (D-NY), and Dianne Watson (D-CA). Guest participants included OAS secretary general José Miguel Insulza; US permanent representative to the OAS Carmen Lomellin; and former assistant secretary general Luigi Einaudi.
- “A Conversation on Haiti,” April 28, hosted by Representatives Yvette Clarke (D-NY), John Conyers, Jr. (D-MI), Jean Schmidt (R-OH) with Representatives Sander Levin (D-MI), Corrine Brown (D-FL), Bill Delahunt (D-MA), Wm. Lacy Clay (D-MO), Mike Honda (D-CA), Danny Davis (D-IL), and Sheila Jackson Lee (D-TX). Guest participants included Jean-Max Bellerive, prime

minister of Haiti; Edmund Mulet, special representative and head of the United Nations Stabilization Mission in Haiti; Haiti specialist Robert Maguire of Trinity University; and Paul Weisenfeld of USAID.

### Congressional Staff Program

The Congressional Staff Working Group (CSWG) operates in a similar fashion as the CMWG, offering staff briefings to examine hemispheric issues, such as trade, security, and human rights. The CSWG provides an opportunity for mid- and high-level staff to engage political figures, regional experts, and analysts in discussion on issues in US hemispheric policy.



Eduardo Stein

- “The Honduran Truth Commission: Accomplishments, Obstacles and Aspirations,” May 19, with former Guatemalan vice president Eduardo Stein, who served as coordinator of the Honduran Truth Commission.

## RESHAPING DRUG POLICY IN THE AMERICAS

The Dialogue, in partnership with the Open Society Institute and the Alvar-Alice Foundation, launched an initiative in 2008 that sought to contribute to a rethinking of US anti-drug policy in Latin America. It was designed to stimulate debate and discussion on drug policies in Washington and in the region, help develop a politically diverse network of organizations and experts from Latin America focusing on the issues, and establish a point of reference for regional organizations, civil society groups, and governments searching for alternative policy directions.

- The Dialogue convened a private meeting on Capitol Hill to discuss US drug policy

and its alternatives on March 10. The closed-door session focused on one central question: What can be done to ignite a serious policy review and debate on (a) Washington's anti-narcotic strategies, domestic and international, and (b) how they might be reformed or replaced. Participants in the meeting included some thirty administration officials, leading policy analysts, private opinion leaders, and staff and members of Congress. Hosted by Representative Eliot Engel (D-NY), select participants included Representative Jared Polis (D-CO); Frank Pearl, Colombia's high commissioner for peace; Ethan Nadelmann of the Drug Policy Alliance; Vanda Felbab-Brown of the Brookings Institution; and Craig Kelly of the US Department of State.

- "Marijuana Policy: Issues, Choices and Consequences," February 19 with Peter Reuter, director of the University of Maryland's Program on the Economics of Crime and Justice Policy and Robin Room of the University of Melbourne's School of Population Health and director of alcohol policy research at the Turning Point Alcohol & Drug Centre.



Mack McLarty, Doris Meissner, Lázaro Cárdenas

### Published

**Rethinking US Drug Policy**, by Peter Hakim, Inter-American Dialogue, February 2011.

### Other US Policy

- Assistant secretary of state Arturo Valenzuela briefed a select group of

policy analysts on the State Department's agenda in the region at a private, off-the-record lunch hosted by the Dialogue on June 3 on the occasion of Secretary Clinton's upcoming trip to Lima, Peru, Quito, Ecuador and Bogota, Colombia.

### Congressional Testimony

- Peter Hakim testified before the House Subcommittee on Western Hemisphere Affairs on March 10. The hearing was entitled: "Obama Administration Policy in Latin America: Year II."

### Published

**Michael Shifter:** "A Blow to the Conspiracy Theorists," *El Colombiano*, December 7; "United States: Now Comes the Hard Part," *ideele* (Peru), December 2010; "Los Estados Unidos y Colombia: repensar la relación," in *Obama y las Américas ¿esperanza o decepción?*, December 2010; "A Bad Time for Leaks," *El Espectador* (Colombia), November 30; "Washington, On the Verge of Change," *El Colombiano*, November 2; "A Decade of Plan Colombia: Time for a New Approach," *Política Exterior*, June/July 2010; "After Health Care, What's Next for Obama?," *El Colombiano*, April 8; "Adios, Amigos," *Foreign Policy*, March 2; "Washington's Mixed Signals," *El Colombiano*, February 14; "Obama and Latin America: New Beginnings, Old Frictions," *Current History*, February 2010; "A Crucial Year for Obama," *El Colombiano*, January 26. Co-authored with **Adam Siegel:** "Mixed results one year post-Summit," *Oxford Analytica*, April 19.

**Peter Hakim:** "Why Brazil-US Relations Remain Tense," *Folha de S. Paulo*, December 19; "Wikileaks and Latin America," *Infolatam*, November 29; "After the Elections: What Now for US Policy in Latin America?" *Infolatam*, November 25; "US-Brazil Relations: Expect More Conflict," *Infolatam*, October 21; "Community and US Policy in the

Americas,” *América Economía*, July 6; “The US Needs Help on Cuba,” *América Economía*, April 26; “And it’s still the Economy...,” *América Economía*, March 11; “A Disappointing First Year: Obama and Latin America,” *Foreign Affairs Latinoamérica*, January 20; “The Obama Administration: A Difficult Year in Latin

America,” *El Universal* (Mexico), January 7; “The Twin Challenges of Honduras,” *América Economía*, January 4.

**Daniel P. Erikson**, “The Obama Administration and Latin America: Towards a New Partnership?” Centre for International Governance Innovation, April 14.

## INTER-AMERICAN INSTITUTIONS

### SUMMIT OF THE AMERICAS INITIATIVE

The Dialogue, in partnership with the Canadian Foundation on the Americas (FOCAL), organized several meetings of the Western Hemisphere Think Tanks Working Group leading up to and following the Summit of the Americas in Trinidad and Tobago in 2009 with a focus on the summit process and how it might be made more relevant to the changing needs of the hemisphere.

- The Dialogue, FOCAL and FEDESARROLLO hosted a private, off-the-record, meeting of the Western Hemisphere Think Tanks Working Group on September 20 in Washington to discuss the organization and agenda for the 2012 Summit of the Americas planned for Cartagena, Colombia.

The next phase of this initiative involves a longer-term program on inter-American

institutions that will examine the key issues and choices confronting the Inter-American Development Bank, Organization of American States, and other inter-American institutions and develop proposals for how they can cooperatively engage those challenges. Besides bringing fresh, outside thinking, the program aims to tackle politically sensitive problems that staff and leaders of the institutions might recognize as important, but are unable to address directly.

#### **Published**

**Michael Shifter**: “Latin American Multilateralism: New Directions,” foreword by Michael Shifter, *FOCAL*, September 27; “Insulza y la OEA: momento de prueba,” *El Colombiano*, March 4.

**Peter Hakim**: “The Washington Post and the OAS Secretary General,” *Infolatam*, February 12.

## LATIN AMERICA AND THE WORLD

### ANNUAL TRILATERAL MEETING: US–EUROPE–LATIN AMERICA

The 2010 Trilateral Conference convened on April 20 and 21 in Madrid to discuss the rule of law and state of democracy in Latin America and the Caribbean; economic and social developments in the context of the evolution of the financial

crisis; and changes in US policy and new developments in European Union policies toward the region. Select participants included OAS secretary general José Miguel Insulza; Dialogue Board member Antonio Navarro Wolff, the governor of



Hillary Rodham Clinton



Arturo Valenzuela

Nariño province in Colombia; and Jorge Castañeda of New York University. Joining the discussion by videoconference from Washington were US assistant secretary of state for Western Hemisphere affairs Arturo Valenzuela; US Congresswoman Jean Schmidt (R-OH), and former US trade representative and Dialogue co-chair Carla Hills. US secretary of state Hillary Rodham Clinton delivered special, prerecorded remarks at the outset of the final session.

## CHINA AND LATIN AMERICA

The Dialogue’s China and Latin America Working Group is a network of top-rank analysts and practitioners from China, Latin America, and the United States. In both private and public meetings, the group explores China’s priorities in the region and how it plans to pursue them; assesses how China’s involvement will affect the economies of Latin America as well as the region’s politics and external relations; and analyzes how China’s changing role may affect the US policy agenda in the region. Starting in late 2008, the China and Latin America Working Group began holding public meetings to fill increased demand for information on growing Sino-Latin American ties.

- The Dialogue hosted a discussion on February 2 on China’s impact on Latin America with Michael Pettis, finance professor at Peking University’s Guanghua School of Management and Carnegie Endowment senior associate; Daniel Lederman, a World Bank senior economist; and Eduardo Lora, Inter-American

Development Bank chief economist and author of *Should Latin America Fear China?* Cosponsored by the Carnegie Endowment for International Peace, the session examined the sustainability of China’s growth, assessed China’s significance for Latin America’s economic performance, and addressed the challenges and opportunities in the coming period.

- The Dialogue hosted a private lunch with assistant secretary of state Arturo Valenzuela entitled, “US-China Consultations on Latin America,” on August 24.
- “China’s Expanding Economic Profile in Latin America: Consequences for the US and Europe,” May 20 with Jon Huenemann, a principal at Miller & Chevalier, and Osvaldo Rosales, the director of trade and integration at the Economic Commission for Latin America and the Caribbean (ECLAC). Co-sponsored by the Chilean American Chamber of Commerce.

### Other Latin America and the World Events

- “The US and Spain in Latin America 2010: Converging Policies and Interests?” May 5 with Former ambassador of Spain to the United States Jaime Ojeda, and the editor and assistant editor of the foreign policy journal *Política Exterior* (Spain), Darío Valcárcel and Áurea Moltó.

### Published

**Michael Shifter:** “Reflexiones sobre 2010,” *El Colombiano*, December 21; “El Norte también existe,” *El Colombiano*, November 16; “What If Latin America Ruled the World?” *Washington Post*, November 7; “Más allá de rótulos ideológicos en Latinoamérica,” *El Tiempo*, January 16.

**Peter Hakim:** “Brazil and Iran: A Diplomatic Triumph or a Missed Opportunity?” *América Economía*, June 1.

# TRADE AND ECONOMICS

## ANNUAL CAF CONFERENCE

Every September, CAF, the Inter-American Dialogue, and the Organization of American States (OAS) sponsor a conference for Washington officials and opinion leaders on hemispheric affairs. The aim of this sustained collaboration is to demonstrate the importance of US economic and political relations with Latin America, and to provide a detailed review of hemispheric economic and political affairs. Over two days of discussions, the XIV Annual CAF Conference brought together over 400 people, including US and Latin American government officials, international economists, lawmakers, leading policy analysts and journalists and corporate and financial leaders.

- The XIV Annual CAF Conference on the Americas took place on September 8 and 9 in Washington, DC. Select speakers included Governor Bill Richardson of New Mexico; Arturo Valenzuela, US assistant secretary of state for Western Hemisphere affairs; Francisco Sanchez, undersecretary of commerce for international trade; “drug czar” Gil Kerlikowske of the White House Office of National Drug Policy Control; Alicia Bárcena, executive secretary of the UN Economic Commission for Latin America and the Caribbean; and former presidents Carlos Mesa (Bolivia) and Martin Torrijos (Panama).



Gil Kerlikowske, Carla Hills, Francisco Sanchez

## LATIN AMERICAN ECONOMIES ROUNDTABLE

The Latin American Economies Roundtable (LAER) brings together a small group of leading economic thinkers from the public and private sectors to analyze the state of Latin American and Caribbean economies, how they are affected by the external environment, and best policy options. The group meets to share information, assess developments, diagnose problems, exchange ideas on appropriate policy responses, and disseminate insights and conclusions through private meetings and reports. The roundtable is a joint initiative of the Dialogue and Tulane University.

- The LAER first met in 2010 on January 20 at the Carnegie Endowment for International Peace. Select participants included Brian O’Neill of Lazard Frères & Co.



Brian O’Neill

LLC, Edwin Truman of the Peterson Institute for International Economics, Francisco Ferreira of the World Bank, Frederick Jaspersen of the Institute of International Finance, Inc., Liliana Rojas-Suarez of the Center for Global Development, Mariana Pacheco of Johns Hopkins University, Nancy Lee of the US Treasury, Santiago Levy of the Inter-American Development Bank, Steven Kamin of the Federal Reserve Board, and Steven Phillips of the International Monetary Fund-IMF

- The LAER met for the second time in 2010 on May 3 at the Inter-American



Nancy Birdsall

Dialogue. Select participants included Nancy Birdsall of the Center for Global Development, Mauricio Cardenas and Barry Bosworth of the Brookings Institution, John Williamson of the

Peterson Institute for International Economics, Uri Dadush of the Carnegie Endowment for International Peace, Santiago Levy of the Inter-American Development Bank, Brian O'Neill of Lazard Frères & Co., LLC, Francisco Ferreira of the World Bank, Barbara Ryan of Federal Deposit Insurance Corporation, and David Hawley of the International Monetary Fund.

### Other Trade and Economics Events

- “The Cuban Economy: Policy Changes and Prospects,” December 14 with Phil Peters, vice president of the Lexington Institute.
- “The Age of Productivity: Transforming Economies from the Bottom Up,” July 15 with Santiago Levy, vice president of the Inter-American Development Bank and Carmen Pagés-Serra, division chief at the IDB.
- “Latin America’s Economic Future: Can the Region become an Engine of Growth?” July 6, with World Bank vice president Otaviano Canuto, director of the Poverty Reduction and Economic Management Network (PREM) and Marcelo Giugale, PREM’s director of economic policy for Latin America and the Caribbean.
- “The Aftermath of the Crisis: Policy Lessons and Challenges Ahead for Latin America and the Caribbean,” May 6 with Inter-American Development Bank vice president Santiago Levy and IDB senior research economist Alejandro Izquierdo.



Harinder Kohli, Santiago Levy

- “After the Economic Crisis: Challenges for Latin America and the Caribbean,” April 13 with secretary general of the Ibero-American Summit Enrique Iglesias. Co-sponsored by Princeton in Latin America.
- “Economic Development in Latin America,” March 11 with OECD deputy secretary general Richard Boucher.
- “Latin America’s Economic Prospects and Policy Challenges,” February 3 with senior Latin American director at Fitch Inc. Shelly Shetty, Fitch analyst Erich Arispe, and Dialogue senior fellow and former IMF senior official Claudio Loser.

### Published

**Michael Shifter:** “What If Latin America Ruled the World?” *Washington Post*, November 7.

**Peter Hakim:** “The Media Missed the Real Story in Cancún,” *América Economía*, April 16.

**Claudio Loser:** “Argentina: The Unending Saga On Debt,” New York State Senate Public Hearing entitled “Argentine Debt and New York Impact,” April 23; “Argentina’s past and present,” *The Economist*, March 25; “Breaking Away from Mediocre Complacency to a Prosperous Future,”

by Claudio M. Loser and Anil Sood; and “Successful Macroeconomic Performance: Launching Long-Term Reforms,” by Claudio

M. Loser, *Latin America 2040, Breaking Away from Complacency: An Agenda for Resurgence*. USA: SAGE Books, December 2010.

## ENERGY POLICY AND POLITICS

### ENERGY POLICY GROUP

The Dialogue, in partnership with the Inter-American Development Bank, launched a working group in 2010 of some 20 energy experts and political and economic analysts that meet periodically to discuss the most important issues in energy policy across Latin America and develop constructive ideas and approaches for addressing them. This politically diverse group works closely with national governments, multilateral organizations, public and private energy companies, think tanks and research centers to monitor developments in the energy sector and serve as the hemisphere’s leading source of balanced analysis and informed recommendations on energy policy and politics.

- The Energy Policy Group (EPG) convened on March 25 for its first session, an all-day meeting at the Dialogue. Dialogue senior fellow Genaro Arriagada led the discussion drawing on his working paper, “Energy Issues and Choices for Latin America,” which

analyzes the continuing importance of oil, the emerging relevance of natural gas, the problems associated with coal use, and the possibility of new nuclear programs in the region.

- The EPG convened for its second discussion on June 28, 2010. In this private session, the group focused intensively on four papers that were prepared as background for the meeting. Topics included national oil policies with a specific look at Brazil’s Petrobras, energy developments and conflicts, and nuclear energy.
- At a public forum November 8, “Energy Issues and Choices in Latin America,” the Dialogue’s Energy Policy Group launched the first five papers of its Energy Working Papers series at the Inter-American Development Bank. IDB president Luis Alberto Moreno opened the session giving his perspective on the critical choices ahead for Latin America’s energy policies. The panels that followed covered a wide range of topics: a survey of the hemisphere’s energy issues, national oil policies with a specific look at Brazil’s Petrobras, energy developments and conflicts, and nuclear energy.



Luis Alberto Moreno, Michael Shifter

### Other Energy Policy Events

- “Rising Oil Prices: A New Competitive Edge for Mexico, Central America, and the Caribbean?” November 17, with former chief economist and managing director of CIBC World Markets Jeff

Rubin and UN-ECLAC senior researcher Ramon Padilla. Co-hosted by FOCAL.

- “Bolivia and the Global Fight Against Climate Change,” October 22 with Pablo Solón, Bolivia’s ambassador to the United Nations. Co-sponsored by the George Washington University Elliott School of International Affairs.

### **Published**

*Latin America’s Nuclear Future*, by Jorge Zanelli, Inter-American Dialogue Energy Working Paper, November 2010.

*Energy Conflicts: A Growing Concern in Latin America*, by Patricia I. Vásquez, Inter-

American Dialogue Energy Working Paper, November 2010.

*Energy Policy in Latin America: The Critical Issues and Choices*, by Genaro Arriagada, Inter-American Dialogue Energy Working Paper, October 2010.

*Challenges of Designing an Optimal Petroleum Fiscal Model in Latin America*, by Roger Tissot, Inter-American Dialogue Energy Working Paper, October 2010.

*Petrobras*, by Genaro Arriagada with Chris Cote, Inter-American Dialogue Energy Working Paper, November 2010.

## **REMITTANCES AND DEVELOPMENT**

The Dialogue’s work on remittances and development focuses on policies governing the flow of remittances, private sector financial and remittance services, and financial access for migrants and remittance recipient families. Through research, policy analysis, technical assistance, product development and project implementation, the program has raised awareness and forged partnerships among public and private institutions in over 80 countries within Latin America and the Caribbean, Africa, Europe, and Asia. This year the program continued to expand its focus to include migration and development, with research on the impact of informality on Latin American economies, financial education and financial inclusion of remittance senders and recipients, the economic participation of Hometown Associations in countries of origin, Diaspora engagement, and other transnational activities in which migrants engage.

### **Program Initiatives**

#### **Financial Literacy**

The Remittances and Development Program expanded on its financial literacy

initiative first implemented in 2009. The program provides a toolkit, brochure, methodology, and curriculum for both remittance recipients and migrants in Guatemala, Nicaragua, Paraguay, select Middle Eastern countries, and the United States. The materials and methodology were successful in converting at least 20 percent of those who receive financial education from remittance recipients into clients of a financial institution.

#### **Program for the Economic Inclusion of Panama’s Informal Sector**

The Remittances and Development Program coordinates a team of international and Panamanian experts who are developing a comprehensive strategy to transform Panama’s informal business sector into formal actors in the country’s economy. The project involves empirical and analytic diagnoses, proposals for legal and procedural reform, and practical instruments to promote the insertion of informal businesses into the formal business and financial systems.



Eugenio Nigro, Manuel Orozco, Melissa Koide

### **Coordination of the Migration Development Fund supporting projects in Africa**

The Remittances and Development Program took a lead role this year in developing the Migration and Development Fund, which will finance projects related to remittances, financial access, and local development in migrant home countries in Africa.

### **Improved Transparency and Consumer Protection in Remittance Market: Database of Prices of Remittances to Central America**

The Remittances and Development Program produced and now maintains a comprehensive database on remittance delivery networks as well as the availability, quality, and costs of services to send remittances from major US cities to Central American and Caribbean countries. This database contributes to improving the transparency and efficiency of the services available to remitters.

## **Events**

- “Migration, Remittances, and Technology: Is there a match?” October 29 with Dialogue senior associate Manuel Orozco; Eugenio Nigro, vice president of business development in Latin America for Xoom.com; Melissa Koide, policy director for the Center for Financial Services Innovation; and Paloma Monroy of the World Bank.
- “Remittances Scorecard for Latin America and the Caribbean,” June 18 with Dialogue senior associate Manuel Orozco; Paul Dwyer, CEO of Viamericas; Paloma Monroy of the World Bank; and Andrea Fernández and Sergio Ruiz of More Money Transfers.
- “Financial Literacy for Migrants in the United States,” June 14 with Dialogue senior associate Manuel Orozco.
- “Outlook for Remittances to Latin America in 2010,” April 12 with Paul Dwyer, CEO of Viamericas; Jeff Dayton-Johnson of the Organization for Economic Cooperation and Development; and Natasha Bajuk, of the Inter-American Development Bank’s Multilateral Investment Fund.

## **Published**

**Manuel Orozco:** “Remittance transfers in Senegal: Preliminary findings, lessons, and recommendations on its marketplace and financial access opportunities,” with Elisabeth Burgess and Corinne Massardier, International Labour Office, December 1; “Continuity and change: Latinos and US midterm elections,” with Katherine Scaife, *FOCALPoint*, November, 2010; “Las repercusiones del terremoto sobre las remesas,” *América Economía*, January 18; “Vulnerabilidad y remesas en el sector rural Mexicano,” Asociación Mexicana de Uniones de Crédito del Sector Social A.C., January 15.

# DEMOCRATIC GOVERNANCE

## WORKING GROUP ON DEMOCRATIC GOVERNANCE

The Inter-American Dialogue, in partnership with International IDEA and the Organization of American States, launched the Working Group on Democratic Governance in 2010. The group is designed to analyze democracy in Latin America with a focus on two themes: the current state of the rule of law in Latin American democracies, and the OAS Democratic Charter as an instrument for defending democracy. The group met twice



José Miguel Insulza

in Washington in 2010 for discussions led by OAS secretary general José Miguel Insulza, Dialogue senior fellow Genaro Arriagada, and IDEA regional director for Latin America Daniel Zovatto.

- The First Meeting of the Working Group on Democratic Governance took place on January 21 in Washington, DC. OAS secretary general José Miguel Insulza led off with an in-depth analysis of the Inter-American Democratic Charter. Participants analyzed the state of democracy in the region, with a focus on current challenges to the rule of law, and identified topics for future meetings of the group. Select participants included Kevin Casas-Zamora, senior fellow at the Brookings Institution, Lázaro Cárdenas, the former governor of Michoacán State in Mexico, among others.
- The group convened a second time in Washington on May 24 and 25. Four experts prepared papers to help inform the discussions: (1) “The Democratic Charter: Present and Future,” by Diego García-Sayán; (2) “The Accountability Function of Courts: The Cases of Argentina, Chile and Colombia (1983-

2006),” by Roberto Gargarella; (3) “How Do you Evaluate Illiberal Democracies?” by George Gray Molina, and (4) “Constitutionalism and the New Direct Democracy in Latin America,” by Patricio Zapata Larraín. Participants included Teodoro Petkoff of *Tal Cual* (Venezuela), Epsy Campbell Barr of the Centro de Mujeres Afrocostaricenses (Costa Rica), OAS special rapporteur for freedom of expression Catalina Botero, Santiago Canton of the Inter-American Commission on Human Rights, among others.

### Other Democratic Governance Events

- “A Discussion of the 2010 Latinobarómetro Results,” December 7 with Marta Lagos, the founder and executive director of Latinobarómetro, and Kevin Casas-Zamora, former vice-president of Costa Rica and senior fellow at the Brookings Institution.
- “Report on Citizen Security and Human Rights,” October 19 with Inter-American Commission on Human Rights vice-chair Paulo Sérgio Pinheiro and executive secretary Santiago Canton. Co-sponsored by the Washington Office on Latin America.
- “Constitutional Reform in Latin America: What Is the Record?” May 13 with



Adriana Beltrán, Paulo Sérgio Pinheiro, Santiago Canton, Ernest Semán

Roberto Gargarella, a leading Argentine legal theorist and specialist in 19th century constitutionalism.

- “A Conversation with Secretary General José Miguel Insulza on the State of the OAS,” May 11 with Cynthia Arnson of the Woodrow Wilson International Center for Scholars, Peter DeShazo of the Center for Strategic and International Studies, and Mauricio Cardenas of the Brookings Institution. Co-sponsored by the Woodrow Wilson International Center for Scholars, the Center for

Strategic and International Studies, and the Brookings Institution.

### Published

**Michael Shifter:** “Democratic Governance and Political Sustainability: Towards a Prosperous Latin America,” *Latin America 2040, Breaking Away from Complacency: An Agenda for Resurgence*. USA: SAGE Books, December 2010; “Latin America’s Shift to the Center,” *Foreign Policy*, August 6; “Más allá de rótulos ideológicos en Latinoamérica,” *El Tiempo*, January 16.

## EDUCATION POLICY/PREAL

The Partnership for Educational Revitalization in the Americas (PREAL) promotes better and more equitable education in Latin America by helping governments and civil society organizations identify and implement key policy reforms. Through partnerships with national NGOs, events and state-of-the-art publications, PREAL promotes informed debate on education policy, identifies and disseminates best practices, and encourages change on priority issues in education. PREAL’s report cards and policy audits establish benchmarks and monitor education progress at the regional and national levels. Its Business-Education Alliance helps Central American business leaders foster corporate social responsibility in education. PREAL also sponsors three working groups—on standards and assessments, teacher professionalization, and school management—that bring cutting-edge research to the attention of practitioners in the region through events, publications, and active networks. To complement these activities, PREAL maintains a Best Practices database of successful education policies both within and outside Latin America and an active website and blog. Jeffrey Puryear and Marcela Gajardo (at the Corporation for Development Research (CINDE) in

Santiago, Chile) co-direct the PREAL program.

### PREAL Program Initiatives

During 2010, PREAL and its staff organized an international conference, successfully completed three strategic partnerships designed to promote specific education policy changes (in the Dominican Republic, Guatemala, and Panama), co-organized more than 150 events with working groups and national partners, hosted three meetings on rebuilding Haiti’s education system with high-level actors in Washington, and participated in more than 60 outside conferences. PREAL also produced and widely distributed some 50 publications, including three report cards—in Brazil, Peru, and Ecuador—to some 4,500 individuals and institutions.

### Select PREAL Program Events

- “Recognition of Effective Teaching: Rewarding Excellence.” Seminar with the Business Foundation for Educational Development (FEPADE). San Salvador, El Salvador. December 16.
- Report Card Launch in Ecuador: *Changing Education, or Education for Change?* in collaboration with Grupo

- Faro and Fundación Ecuador. Guayaquil and Quito, Ecuador. December 9 to 10.
- “Sharing Leadership in Education: From Concept to Practice.” Seminar with CIEN and the *Universidad Francisco Marroquín*. Guatemala City, Guatemala. November 16.
  - Report Card Launch in Peru: *Report Card on Education in Peru, 2010* in collaboration with the Development Analysis Group (GRADE). Lima, Peru. October 28. Vice-minister of Education Idel Vexler spoke at the event.
  - “Teacher Effectiveness.” Conference in collaboration with the Universidad del Valle de Guatemala and CIEN. Guatemala City, Guatemala. October 22.
  - “Competencies for Educational Leadership.” Seminar by PREAL’s Working Group on Teacher Professionalization with UNCEP and CoSPAE. Panama City, Panama. October 4.
  - *Overcoming Inertia?: A Report Card on Education in Brazil, 2009*. Presentation of the PREAL/Lemann report card on education in Brazil. Lemann Foundation. São Paulo, Santa Barbara D’Oeste, and Pereira Barreto, Brazil. September 28, August 19, May 21 and April 23.
  - “Education, Business, and Public Policy.” Presentation at the 10<sup>th</sup> Ibero-American Civil Society Conference. PREAL’s Business-Education Alliance in collaboration with Action for Basic Education (EDUCA) and Empresarios por la Educación (Guatemala). Rosario, Argentina. September 21.
  - Presentation of Results of Strategic Partnership Projects:
    - “Efficiency of Local Investment in Education.” Presentation to Honduran President Porfirio Lobo Sosa in collaboration with FEREMA. San José de Colinas, Honduras. August 10.
    - “Competencies for Strengthening Leadership and Management in Panamanian Schools” in collaboration with CoSPAE and the Panamanian Ministry for Education. Panama City, Panama. June 29.
    - “Quality School Management Model in the Dominican Republic.” Action for Basic Education (EDUCA), the *Pontificia Universidad Católica Madre y Maestra* (PUCMM) and the Latin American Social Sciences Faculty (FLACSO-DR). Santiago and Santo Domingo, Dominican Republic. June 19-29.
  - Conference: Teacher Effectiveness. PREAL’s GTD working group and FEPADE. San Salvador, El Salvador. July 7-8.
  - “Public-Private Alliances for Improving Education” at the Forum on Corporate Responsibility. Presentation by PREAL’s Business-Education Alliance in collaboration with the American Chamber of Commerce and Fundación Cisneros. Santo Domingo, Dominican Republic. June 24.
  - “A Conversation on Racial and Ethnic Minorities and Higher Education in Colombia.” In collaboration with Phelps Stokes. Washington, D.C. April 6.
  - “How to Create a Conceptual Framework for Learning Standards in Peru.” Conference organized by PREAL’s GTEE working group with IPEBA, the World Bank and the Ministry of Education of Peru. Lima, Peru. March 16-19.
  - “Educational Assessments and the Development of Learning Standards in Latin America.” PREAL-organized panels at the 2010 Comparative and International Education Society (CIES) international conference. Chicago. March 2 to 3.

- “Public-Private Alliances for Education in Latin America.” Conference by PREAL’s Business-Education Alliance in collaboration with Empresarios por la Educación. Guatemala City, Guatemala. January 21.

## PREAL Publications

### Reports

#### National Report Cards:

- *Changing Education, or Education for Change?: Report Card on Education in Ecuador, 2010*. December 2010. Spanish.
- *A Report Card on Education in Peru, 2010*. November 2010. Spanish.
- *Overcoming Inertia?: Report Card on Education in Brazil, 2009*. August 2010 (English) and March 2010 (Portuguese).

#### Strategic Partnership Projects:

- *Quality School Management Model in the Dominican Republic*. September 2010. Spanish.
- *Supporting Informed Dialogue on Second Generation Education Reforms in Guatemala*. September 2010. Spanish.
- *Influencing Policies to Improve Education Quality and Efficiency in Honduras*. August 2010. Spanish.
- *Competencies for Strengthening Leadership and Management in Panamanian Schools*. June 2010. Spanish.

*Education Policy Audit: Investing for a Better Education: Evaluating the National Education Finance Law in Argentina, 2006-2010*. June 2010. Spanish.

### Working Papers

No. 49, *The Missing Voice of Students and Parents in Teacher Performance Evaluation* by Marcela Román. November 2010. Spanish.

No. 48, *Recognition of Effective Teaching: Rewarding Excellence* by Denise Vaillant and Cecilia Rossel. November 2010. Spanish.

No. 47, *What Can Standardized Evaluations Contribute to Classroom Assessment?* by Pedro Ravela. July 2010. Spanish.

No. 46, *Teacher Evaluation: Current Practices in OECD Countries and a Literature Review*. March 2010. Spanish.

### Policy Series

No. 36, *Essential Support for the Improvement of School Learning*. September 2010. Spanish.

No. 35, *Collective Leadership and School Achievement: Signs from a Canadian Study*. May 2010. Spanish.

No. 34, *Decentralization with an Eye to Educational Quality*. January 2010. Spanish.

### Best Practices

No. 35, *Leadership Support: Key to Reform in Public Education in Chicago and Boston*. October 2010. Spanish.

No. 34, *Sharing Leadership in Education: Going from Concept to Practice*. June 2010. Spanish.

No. 33, *Systems with an Increasing Role for Local Education Management*. February 2010. Spanish.

**Education Synopsis Series** Nos. 22-32. Spanish. Eleven one-page briefs touching on topics ranging from school-based management systems, teacher development, international education standards, and evaluating teacher performance.

**ProEducación Series** Nos. 9-11. Business Education newsletter on a variety of topics. Spanish.

## Published

**Tamara Ortega Goodspeed** “Latin America’s education challenges call for concrete action.” *FOCALPoint: Focus on Education*, Volume 9, No. 5. June 2010; **with Jeffrey Puryear**: “How Can Education Help Latin America Develop?” *Latin America 2040, Breaking Away from Complacency: An Agenda for Resurgence*. USA: SAGE Books, December 2010; “Failing Grade.” *Americas Quarterly*, fall 2010; Goodspeed **and Puryear with Alejandro Ganimian**: *Improving Education’s Contribution to Development in Latin America*. Paper for the Center for Hemispheric Policy at the University of Miami, February 2010.

**Michael Lisman**: two articles on Honduras and Haiti in *The Guardian / Comment is Free*, United Kingdom, May-October 2010; **with Jeffrey Puryear**: “Haiti’s educational moment.” *FOCALPoint: Canada’s Spotlight on the Americas*, Volume 9, No. 2. March 2010.

## SOCIAL POLICY

The Social Policy Program seeks to assess and bring public attention to Latin America’s long-neglected social agenda. It is developing, in partnership with the Stone Center for Latin American Studies at Tulane University, the Commitment to Equity (CEQ) project, which assesses, compares, and publicizes the extent to which government efforts help or hinder social progress in Latin America.

Staff have designed a social policy scorecard and worked with specialists in Mexico, Argentina, and Peru to pilot a first version, which was presented at the Dialogue’s Linowitz Forum. The program also produces a series of policy briefs that spotlight and summarize information on key issues of the social agenda, and circulates articles and new research to help opinion leaders and policymakers stay abreast of best practices.

- On May 3 and 4 the Dialogue convened a workshop to review its experience with piloting the Commitment to Equity assessments in Argentina, Mexico, and Peru, and to fine tune the assessment methodology and scoring process. Nora Lustig, Samuel Z. Stone professor of Latin American economics at Tulane University and a Dialogue non-resident fellow, moderated the discussion. Luis Felipe López-Calva, a UNDP chief economist and David Roodman, architect of the Commitment to Equity Index and senior research fellow at the Center for Global Development, provided comments.
- The Inter-American Dialogue and Tulane University hosted a workshop on October 27 in New Orleans to update CEQ methodology and incorporate new authors into the project. The workshop, which included national authors from Argentina, Bolivia, Costa Rica, Mexico, Peru, and Uruguay, marked the launch of the second round of Commitment to Equity assessments. Following the meeting, Guatemala and Paraguay were added to the project.

## Published

- **Jeffrey Puryear and Mariellen Malloy Jewers**, *Fiscal Policy and the Poor* Inter-American Dialogue, Policy Brief, June 2010. (Spanish.)
- **Nora Lustig**: “Is Latin America Becoming Less Unequal?” *Latin America 2040, Breaking Away from Complacency: An Agenda for Resurgence*. USA: SAGE Books, December 2010; *Protecting Latin America’s Poor during Economic Crises*, Inter-American Dialogue, Policy Brief, February 2010. (Spanish.)

# COUNTRIES AND SUB-REGIONS

## THE LATIN AMERICA WORKING GROUP

The Latin America Working Group began in 2001 as the Colombia Working Group and then expanded to encompass the other Andean countries in 2004 as the Andean Working Group. This year the group, now called the Latin America Working Group, broadened its focus to incorporate discussion on the role of regional institutions and the influence of hemisphere-wide actors, particularly Brazil. The group convenes for two two-day meetings annually, once in Washington and once in the region and produces a series of working papers. Its discussions are wide-ranging, with a focus on national political situations and outlooks, as well as regional and international relations. The group is made up of 35 high-level experts from the region, including influential lawmakers, former government officials, diplomats, and opinion leaders.

### 18th Latin America Working Group

The eighteenth meeting of the Latin America Working Group, in Washington, DC on May 20 and 21, came at an especially active time in the region, less than two weeks before the Colombian presidential elections. A discussion of this important election was followed by conversations on the evolving foreign policy strategy of Bolivian president Evo Morales, conflicts between the press and the Correa administration in Ecuador, the domestic crises facing Hugo Chávez in Venezuela, and the persistent deficiencies of political parties in Peru. Other regional issues were discussed throughout the sessions, including the strategy of Mexican president Felipe Calderón in battling drug cartels, the complications in US-Andean relations under President Barack Obama, and the implications of the hemispheric power wielded by Brazil throughout Latin America.

### 19th Latin America Working Group

The group met for the nineteenth time in Lima, Peru on December 9 and 10. Participants focused on the major achievements of 2010 in the Andean region and the key obstacles facing its countries in 2011. The topics included the implementation of Colombian president Juan Manuel Santos' legislative agenda, the influence of Bolivian vice-president Alvaro Garcia Linera and other members of president Evo Morales' cabinet on foreign policy decisions, the outcomes of the September 30 political crisis in Ecuador, the prospects for the 2012 presidential elections in Venezuela, and evaluations of the policy proposals advocated by contenders for Peru's presidency in 2011. The Group was joined by Peruvian presidential candidates Ollanta Humala of the *Partido Nacionalista Peruana* and former president Alejandro Toledo of *Peru Posible*.

## THE ANDEAN REGION

The Andean program addresses the most pressing issues in the Andean countries (Colombia, Venezuela, Bolivia, Ecuador and Peru), including democratic governance, drug trafficking, energy, and international relations.

### Events

- “A Conversation with Leopoldo López,” December 15. López is former mayor of the Chacao Municipality of Caracas and the National Coordinator of the Venezuelan grassroots organization Voluntad Popular.
- “The Political Crisis in Ecuador,” October 21, with José Miguel Insulza, the secretary general of the Organization of American States.

- “A Conversation with Katuska King, Ecuador’s minister coordinator of economic policy,” October 8.
- “Democracy and Politics in Venezuela,” October 1 with Father José Virtuoso and Venezuelan ambassador to the United States Bernardo Alvarez. Co-hosted by the Open Society Institute.
- “A Conversation with Ollanta Humala,” September 14.



Michael Shifter, Ollanta Humala

- “Political Options and Outlook in Ecuador,” September 13, with seven members of the National Assembly of Ecuador: Fernando Aguirre (*Partido Sociedad Patriótica*), Fausto Cobo (*Partido Sociedad Patriótica*), Fernando González (*independiente*), César Montúfar (*Concertación Nacional*), Magali Orellana (*Pachacutik*), Andrés Paez (*Izquierda*



Members of the National Assembly of Ecuador

*Democrática*), and Leonardo Viteri (*Partido Social Cristiano*).

- “A Conversation with Fernando Cordero, president of the National Assembly of Ecuador,” July 16.



Michael Shifter, Fernando Cordero

- “Outlook on Colombia’s Presidential Election: The Race to Succeed Uribe,” May 19, with Rodrigo Pardo, editorial director of the Colombian newsmagazine *Semana*; Antonio Navarro Wolff, governor of Nariño; and Rafael Nieto, a political analyst and columnist who served as Colombian vice-minister of justice.
- “A Conversation with Luis Castañeda Lossio, mayor of Lima,” May 11.
- “A Conversation with José Antonio García Belaunde, foreign minister of Peru,” March 30.

- “A Conversation with Miguel Carvajal, Ecuador’s minister of security,” March 19.
- “Confronting the Nexus between Drugs and Insurgency in Colombia,” February 24, with author John Otis (*Law of the Jungle: The Hunt for Colombian Guerrillas, American Hostages, and Buried Treasure*), and journalists Juan Forero (*Washington Post*), and Natalia Orozco (*RCN Television*).
- “A Conversation with US Ambassadors to the Andean Region,” January 22, with ambassadors William Brownfield (Colombia), Patrick Duddy (Venezuela), Heather Hodges (Ecuador), and Michael McKinley (Peru). Co-sponsored by the Brookings Institution.

### Publications

**Michael Penfold**, *Re-Election in the Andes: Politics and Prospects*, Inter-American Dialogue Andean Working Paper, September 2010.

**Michael Shifter**: “Los Estados Unidos y Colombia: repensar la relación,” in *Obama y las Americas ¿esperanza o decepcion?*, December 2010; “Rescued Relations,” *Foreign Policy*, October 14; “And Now What, Chávez?” *El Colombiano*, October 1; “Will They Get It Right This Time?” *El Colombiano*, August 26; “Colombia Looks Past Washington,” *Washington Post*, August 12; “Santos: A Different Gamble with Chávez?” *El Colombiano*, July 29; “Santos and Washington: Beginning of a New Era?” *El Colombiano*, July 6; “Santos: Uribe’s heir (almost) apparent,” *The Miami Herald*, June 3; “The Winners Are Uribe and Santos,” *El Colombiano*, June 3; “President Spandex,” *Foreign Policy*, May 4; “Washington’s View of the Colombian Elections,” *El Colombiano*, April 29; “Washington’s Mixed Signals,” *El Colombiano*, February 14; “The Chavezjad Doctrine: Between Myth and Speculation,” *Poder*, January 5. **Co-authored with Adam Siegel**: “Colombia and Ecuador in 2009: The Rocky Road Toward Restoring Relations,” *EFE Anuario Iberoamericano* 2010, April 2010.

## BRAZIL & THE SOUTHERN CONE

### Events

- “Brazil’s Foreign Policy of Today and Tomorrow: A Critical Appraisal,” November 16 with Roberto Abdenur, former deputy foreign minister and former ambassador to China and the United States; Sergio Amaral, former minister of development, industry and commerce, and former ambassador to England and France; Marcos Azambuja, former deputy foreign minister and former ambassador to Argentina and France; and Antonio Carlos Pereira, editor, Opinion Page, *O Estado de São Paulo*. Co-sponsored by the Woodrow Wilson Center’s Brazil Institute and the Center for Latin American Issues at George Washington University.



Paulo Vieira da Cunha, Vinod Thomas

- “The Brazilian Economy: Choices for Dilma,” November 10 with Paulo Vieira da Cunha, head of emerging markets research at Tandem Global Partners and Vinod Thomas, director of the World Bank’s Independent Evaluation Unit.
- “Leadership and Responsibility in the New Brazilian International Agenda,” September 23 with select participants Albert Fishlow of Columbia University; Denise Gregory, executive director of CEBRI; Thomas Shannon, US ambassador to Brazil; and Joel Velasco, chief representative for North America

with the Brazilian Sugarcane Industry Association (UNICA). Co-sponsored by the Woodrow Wilson Center's Brazil Institute, the Brazilian Center for International Relations (CEBRI), and Prospectiva Consulting.

- “Book launch: Brazil on the Rise,” September 16, with author Larry Rohter of the *New York Times* and Paulo Sotero, director of the Woodrow Wilson’s Brazil Institute. Co-sponsored by the Woodrow Wilson International Center for Scholars.



Paulo Sotero



Martín Redrado, Peter Hakim

- “A Conversation with Martín Redrado, former president of the Central Bank of Argentina,” September 16.
- “The Political and Economic Challenges of Chile’s New Government: A Conversation with Seven Chilean Congressional Leaders,” April 13 with Senator Isabel Allende B. (PS); Senator Alberto Espina (RN); Senator Evelyn Matthei F. (UDI); Senator Ignacio Walker P. (PDC); Deputy Marcelo Díaz (PS); Deputy Jose Manuel Edwards (RN); and Deputy Ivan Moreira (UDI). Co-sponsored by the Center for Strategic and International Studies.

- “Brazil as a Regional Power: Views from the Hemisphere,” March 12, with select participants Matias Spektor, Fundação Getúlio Vargas, Rio de Janeiro, and Council on Foreign Relations; Thomaz Guedes da Costa, National Defense University; Dante Caputo, Organization of American States; George Gray Molina, Princeton University; and Riorden Roett of Johns Hopkins University. Co-hosted by the Woodrow Wilson International Center for Scholars.
- “A Conversation on the Chilean Elections,” January 20, with Dialogue senior fellow and former Chilean minister of the presidency and ambassador to the United States, Genaro Arriagada.

### Published

**Michael Shifter:** “Rescue Strengthens Piñera,” *El Colombiano*, October 19; “Rescued Relations,” *Foreign Policy*, October 14; “Brazil, Country of the Future,” *El Colombiano*, March 18.

**Peter Hakim:** “Brazil’s Foreign Policy under Dilma Rousseff,” Islamic Republic News Agency, January 2, 2011; “Why Brazil-US Relations Remain Tense,” *Folha de S. Paulo*, December 19; “Where Will Dilma Take Brazil?” *Los Angeles Times*, November 5; “US-Brazil Relations: Expect More Conflict,” *Infolatam*, October 21; “What Next for Lula?” *O Estado de S. Paulo*, July 11; “Rising Brazil: The Choices of a New Global Power,” *Política Externa*, July 1; “Brazil and Iran: A Diplomatic Triumph or a Missed Opportunity?” *América Economía*, June 1; “The True History of Cancún,” *América Economía*, April 16; “El Próspero Brasil: las opciones que se le presentan,” *Cuadernos de la Fundación M. Botín*, February 22.

## THE CARIBBEAN REGION

### CUBA

The Dialogue's work on Cuba focuses on establishing connections between Cuba's economics community and the international financial institutions (IFIs). The Working Group on the Cuban Economy regularly brings together some 25 experts from around the hemisphere to discuss Cuba's prospects for increased integration with the IFIs. The Dialogue continued its program, launched in 2009, on Cuba and the Organization of American States that has facilitated a thorough review of US policy towards Cuba under the Obama administration and Latin America's stance toward Cuba during the same period.

- "The Cuban Economy: Policy Changes and Prospects," December 14, with Phil Peters, vice president of the Lexington Institute.
- "Cuba and the Inter-American System," December 7, a closed-door meeting with several top analysts, government officials, and economists. Co-sponsored by International IDEA.
- "Developments in Cuban Oil: The Issues, Choices, and Consequences for Cuba and US-Cuban Relations," October 8, with Cuban Research Institute visiting fellow Jorge Piñon; Alamar Associates president Kirby Jones; University of Nebraska professor Jonathan Benjamin-Alvarado; and Dialogue visiting fellow Paul Isbell.
- "The Evolving Role of the Cuban Diaspora," September 10, with associate director of Florida International University's Cuban Research Institute Uva de



Arturo López-Levy

Aragón; assistant director of the Institute Juan Antonio Blanco; and Emilio Morales, founder of the Felix Varela Center, one of the few NGOs in Havana.

- "Cuba's Political Puzzle," July 22, with Cuban scholar Arturo López-Levy, doctoral candidate at the University of Denver, and Lexington Institute vice president Phil Peters.
- "Cuba and Gender Equality: Is Progress Being Made?" May 21, with Ilja Luciak of Virginia Tech and author of *Gender and Democracy in Cuba* (2009); Michelle Chase of Connecticut College; Joan Caivano of the Inter-American Dialogue; and Uva de Aragón, associate director of the Cuban Research Institute.
- "Raúl Castro: A Two-year Assessment," February 26, with Arturo López-Levy, lecturer and doctoral candidate at the University of Denver; Jorge Pérez-López, editor of *Cuba in Transition*; and Meg Crahan, senior research scholar at the Institute of Latin American Studies at Columbia University.
- "The Future of Guantánamo Bay," January 22, with Jana Lipman of Tulane University; Col. Larry Wilkerson, former chief of staff to Secretary of State Colin Powell; Pamela Harriman of the College of William and Mary; and Karen Greenberg, executive director of the Center on Law and Security at the New York University School of Law.

### HAITI

- "Building a More Resilient Haitian State," September 28, with RAND experts James Dobbins, director of international security and defense policy; Keith Crane, director of environment, energy and economic development; senior political analyst Laurel Miller; and senior fellow Charles Ries.
- "Education in Haiti," June 24, with Paul Vallas, superintendent of the Recovery

School District of New Orleans; Marcelo Cabrol, chief of the education division at the Inter-American Development Bank; David Warren, human development sector leader in the Caribbean country unit at the World Bank; and Rene Aubourg, assistant professor of public administration at American University.

- “Strengthening Partnerships: Lessons from Haiti and the Way Forward,” April 22, with World Bank economist Auguste Kouame; Geraldine Dufort, counselor for the EU Delegation to the US; USAID Haiti task team deputy coordinator Russell Porter; and IMF mission chief for Haiti Corinne Delechat. Kathleen Campbell, associate director of the Aid Effectiveness Project at Save the Children commented and Jim Kunder, senior resident fellow at the German Marshall Fund of the United States, moderated. Co-sponsored by the German Marshall Fund.
- A Conversation with Lieutenant General P.K. (Ken) Keen, U.S. Army-Commander, Joint Task Force—Haiti, April 19.
- Haiti After the Earthquake, January 19, with OAS assistant secretary general Albert Ramdin; Dora Currea, Caribbean country manager of the Inter-American Development Bank; and Trinity Washington University’s Robert Maguire, chair of the Haiti Working Group at USIP.

### Published

**Daniel P. Erikson**, “Haiti,” Freedom House, April 8; “Obama and the Haitian earthquake,” *FOCALPoint*, March 17; “New bipartisanship over Haiti is promising,” *Des Moines Register*, January 29; “Haiti’s faint signs of progress take a vicious blow,” CNN Opinion, January 14; “The Ghosts of Port-au-Prince,” *Foreign Policy*, January 14; “Can Spain Solve the Cuba Problem?” *Política Exterior*, January-February; “Earthquake Exposes Haiti’s Silent Crisis,” *Sphere*, January 13.

**Peter Hakim**: “The US Needs Help on Cuba,” *América Economía*, April 26.

**Jeffrey Puryear**: “Mejorar la educación para reconstruir Haití,” *Política Exterior*, February 17.

**Jeffrey Puryear** with **Michael Lisman**, “Haiti’s educational moment,” *FOCALPoint: Canada’s Spotlight on the Americas*, Volume 9, No. 2. March 2010.

## CENTRAL AMERICA & MEXICO

### Central America Working Group

The Dialogue’s Central America Working Group, co-chaired by former Guatemalan vice president Eduardo Stein and the director of CEPAL’s Mexico Office Hugo Beteta, remained active. The group is designed to (1) produce fresh, balanced analyses of the region’s most pressing challenges along with proposals for practical approaches to address them and (2) keep the Washington policy and media communities

informed about critical developments in the region and its relations with the United States. The Working Group members include a politically diverse mix of some 45 policy analysts, political and labor leaders, economists, and NGO and business executives.



Carlos Dada

- The Central America Working Group convened a special meeting in Mexico City, on November 5 and 6 to discuss shared challenges between Mexico and the countries of Central America. The discussion focused on the firepower and violence of organized crime involved in drug trafficking and the serious threats they pose to security and democratic governance. Select participants included

Carlos Dada, director of the Salvadoran online newspaper *El Faro*; Roberto Rubio, director general of the National Foundation for Development (FUNDE) in El Salvador; and Rafael Fernández de Castro, a high-level advisor to the president of Mexico.

#### Other Central America & Mexico Events

- “Discussion on Migration in Central America,” June 28, with Carlos Dada, the director of online newspaper *El Faro* (El Salvador), and *El Faro* cinematographer Marcela Zamora, journalist Oscar Martínez, and photographer Edu Ponce. Co-sponsored by the Migration Policy Institute and the Open Society Institute.
- “A Conversation with Eduardo Stein, coordinator of the Honduran Truth Commission,” May 19, with former vice president of Costa Rica Kevin Casas-Zomora of the Brookings Institution.
- “A Conversation on El Salvador,” April 23, with El Salvador’s technical secretary to the presidency, Alexander Segovia.
- “The Centenary of the Mexican Revolution—Mexico: Today and

Tomorrow,” March 24, with Enrique Escorza, head of section of the political border affairs, Embassy of Mexico; Jorge Duran, senior specialist at the Organization of American States; and Guy Shroyer, associate professor at University of the District of Columbia. Co-sponsored by the University of the District of Columbia.

- “A Conversation on the Mexican Economy with Ernesto Cordero Secretary of Finance and Public Credit, Mexico,” January 20. Co-sponsored by Council of the Americas.
- “A Discussion with Hugo Llorens, US Ambassador to Honduras,” January 20.

#### Published

**Peter Hakim:** “La verdadera historia de Cancún,” *América Economía*, April 16, “Dos retos paralelos de Honduras,” *América Economía*, January 4.

**Manuel Orozco:** “Por qué Ortega podría ganar,” Nicaragua’s *Confidencial*, May 24; “Honduras,” with **Rebecca Rouse**, Freedom House, April 7.

## CORPORATE PROGRAM

The Dialogue enjoys the regular participation of business leaders in its activities, many of whom contribute informed and substantive private sector viewpoints in our events and publications.

With the addition of new companies to the Corporate Circle this year—Banco Mercantil, HSBC, Microsoft, Popular, Shell, and Telefonica, to name several—the private sector also provided important financial support to help fund the Dialogue’s operating costs. We are especially grateful to the two dozen Circle members and other corporations that sponsored this year’s embassy reception inaugurating the Linowitz Forum in June (see page 5).



Ines Bustillo, John Maisto

The corporate program continued to publish the highly regarded daily *Latin America Advisor*—along with weekly and biweekly *Advisor* titles on energy and financial services—as a cornerstone benefit of Circle membership. Praised for its quality and consistency of content, the *Advisor* helps to inform and engage subscribing executives who cannot be in Washington to attend Dialogue events. The *Advisor* published nearly 1,000 expert commentaries on questions posed by subscribers and editors during the course of the year.



Joyce Chang, David DeFerranti, Nora Lustig, Nancy Lee

We were pleased to welcome Craig Kelly, vice president at The Cohen Group, to the board of advisors of the daily *Advisor* this fall. Ambassador Kelly has retired from the State Department after more than 25 years of service overseas and in Washington, where was most recently the State Department’s “chief operating officer” for policy and management in 34 countries in the hemisphere.



Peter Bell, Tom Ramey

## PUBLICATIONS

### INTER-AMERICAN DIALOGUE REPORT

*Rethinking US Drug Policy*, by Peter Hakim, Inter-American Dialogue, February 2011.

#### Inter-American Dialogue Working Papers

*Re-Election in the Andes: Politics and Prospects*, by Michael Penfold, Inter-American Dialogue Andean Working Paper, September 2010.

*Latin America's Nuclear Future*, by Jorge Zanelli, Inter-American Dialogue Energy Working Paper, November 2010.

*Energy Conflicts: A Growing Concern in Latin America*, by Patricia I. Vásquez, Inter-American Dialogue Energy Working Paper, November 2010.

*Energy Policy in Latin America: The Critical Issues and Choices*, by Genaro Arriagada, Inter-American Dialogue Energy Working Paper, October 2010.

*Challenges of Designing an Optimal Petroleum Fiscal Model in Latin America*, by Roger Tissot, Inter-American Dialogue Energy Working Paper, October 2010.

*Petrobras*, by Genaro Arriagada with Chris Cote, Inter-American Dialogue Energy Working Paper, November 2010.

### PREAL PUBLICATIONS

#### Reports

##### National Report Cards:

- *Changing Education, or Education for Change?: Report Card on Education in Ecuador, 2010*. December 2010. Spanish.
- *A Report Card on Education in Peru, 2010*. November 2010. Spanish.
- *Overcoming Inertia?: Report Card on Education in Brazil, 2009*. August 2010 (English) and March 2010 (Portuguese).

##### Strategic Partnership Projects:

- *Quality School Management Model in the Dominican Republic*. September 2010. Spanish.
- *Supporting Informed Dialogue on Second Generation Education Reforms in Guatemala*. September 2010. Spanish.
- *Influencing Policies to Improve Education Quality and Efficiency in Honduras*. August 2010. Spanish.
- *Competencies for Strengthening Leadership and Management in Panamanian Schools*. June 2010. Spanish.

*Education Policy Audit: Investing for a Better Education: Evaluating the National Education Finance Law in Argentina, 2006-2010*. June 2010. Spanish.

#### Working Papers

No. 49, *The Missing Voice of Students and Parents in Teacher Performance Evaluation* by Marcela Román. November 2010. Spanish.

No. 48, *Recognition of Effective Teaching: Rewarding Excellence* by Denise Vaillant and Cecilia Rossel. November 2010. Spanish.

No. 47, *What Can Standardized Evaluations Contribute to Classroom Assessment?* by Pedro Ravela. July 2010. Spanish.

No. 46, *Teacher Evaluation: Current Practices in OECD Countries and a Literature Review*. March 2010. Spanish.

### Policy Series

No. 36, *Essential Support for the Improvement of School Learning*. September 2010. Spanish.

No. 35, *Collective Leadership and School Achievement: Signs from a Canadian Study*. May 2010. Spanish.

No. 34, *Decentralization with an Eye to Educational Quality*. January 2010. Spanish.

### Best Practices

No. 35, *Leadership Support: Key to Reform in Public Education in Chicago and Boston*. October 2010. Spanish.

No. 34, *Sharing Leadership in Education: Going from Concept to Practice*. June 2010. Spanish.

No. 33, *Systems with an Increasing Role for Local Education Management*. February 2010. Spanish.

**Education Synopsis Series** Nos. 22-32. Spanish. Eleven one-page briefs touching on topics ranging from school-based management systems, teacher development, international education standards, and evaluating teacher performance.

**ProEducación Series** Nos. 9-11. Business Education newsletter on a variety of topics. Spanish.

## STAFF PUBLICATIONS

**Michael Shifter:** “Democratic Governance and Political Sustainability: Towards a Prosperous Latin America,” *Latin America 2040, Breaking Away from Complacency: An Agenda for Resurgence*. USA: SAGE Books, December 2010; “Reflections of 2010,” *El Colombiano*, December 21; “A Blow to the Conspiracy Theorists,” *El Colombiano*, December 7; “Los Estados Unidos y Colombia: repensar la relación,” in *Obama y las Americas ¿esperanza o decepcion?*, December 2010; “United States: Now Comes the Hard Part,” *ideele* (Peru), December 2010; “A Bad Time for Leaks,” *El Espectador*, November 30; “The North Also Exists,” *El Colombiano*, November 16; “South America Comes Out On Top” *The Washington Post*, November 7; “Washington, on the Verge of Change,” *El Colombiano*, November 2; “Rescue Strengthens Piñera,” *El Colombiano*, October 19; “Rescued Relations,” *Foreign Policy*, October 14; “And Now What, Chávez?” *El Colombiano*, October 1; “Latin American Multilateralism: New Directions,” Foreword by Michael Shifter, *FOCAL*, September 27; “Will They Get It Right This Time?” *El Colombiano*, August 26; “Colombia Looks Past Washington,” *The Washington Post*, August 12; “Latin America’s Shift to the Center,” *Foreign Policy*, August 6; “Santos, A Different Gamble with Chávez?” *El Colombiano*, July 29; “Changes in US Politics: For Good and For Ill,” *Ideele* (Peru), July 22; “Santos and Washington: Beginning of a New Era?” *El Colombiano*, July 6; “A Decade of Plan Colombia: Time for a New Approach,” *Politica Exterior*, June/July 2010; “Santos: Uribe’s heir (almost) apparent,” *The Miami Herald*, June 3; “The Winners are Uribe and Santos,” *El Colombiano*, June 3; “President Spandex,” *Foreign Policy*, May 4; “Colombian Elections, A View from Washington,” *El Colombiano*, April 29; “After Health Care,

What's Next for Obama?," *El Colombiano*, April 8; "Brazil, Country of the Future," *El Colombiano*, March 18; "Insulza and the OAS: Moment of Truth," *El Colombiano*, March 4; "Adios, Amigos," *Foreign Policy*, March 2; "Washington's Mixed Signals," *El Colombiano*, February 14; "Obama and Latin America: New Beginnings, Old Frictions," *Current History and Revista Política Colombiano*, February; "A Crucial Year for Obama," *El Colombiano*, January 26; "Beyond Ideological Labels in Latin America," *El Tiempo*, January 16; "The Chavezjad Doctrine: Between Myth and Speculation," *Poder*, January 5; "Ahmadinejad's Visit Heats Up Brazil," *Poder*, January 5. **Co-authored with Adam Siegel:** "Mixed results one year post-Summit," *Oxford Analytica*, April 19; "Colombia and Ecuador in 2009: The Rocky Road to Restoring Relations," EFE Anuario Iberoamericano 2010, April.

**Peter Hakim:** "Brazil's Foreign Policy under Dilma Rousseff," Islamic Republic News Agency, January 2, 2011; "Why Brazil-US Relations Remain Tense," *Folha de S. Paulo*, December 19; "Wikileaks and Latin America," *Infolatam*, November 29; "After the Elections: What Now for US Policy in Latin America?," *Infolatam*, November 25; "Where Will Dilma Take Brazil?" *Los Angeles Times*, November 5; "US-Brazil Relations: Expect More Conflict," *Infolatam*, October 21; "What Next for Lula?" *O Estado de S. Paulo*, July 11; "Rising Brazil: The Choices of a New Global Power," *Política Externa*, July 1; "Obama and Latin America: Year Two," *Política Exterior*, March 10; "El Próspero Brasil: las opciones que se le presentan," *Cuadernos de la Fundación M. Botín*, February 22; "The Washington Post and the OAS Secretary General," *Infolatam*, February 12; "A Disappointing First Year: Obama and Latin America," *Foreign Affairs Latinoamérica*, January 20; "The Obama Administration: A Difficult Year in Latin America," *El Universal (Mexico)*, January 7; In *América Economía*: "Community and US Policy in the Americas," July 6; "Brazil and Iran: A Diplomatic Triumph or a Missed

Opportunity?" June 1; "The US Needs Help on Cuba," April 26; "The Media Missed the Real Story in Cancún," April 16; "And it's still the Economy..." March 11; "The Twin Challenges of Honduras," January 4.

**Jeffrey Puryear,** "Mejorar la educación para reconstruir Haití," *Política Exterior*, February 17.

**Jeffrey Puryear with Tamara Ortega Goodspeed:** "How Can Education Help Latin America Develop?" *Latin America 2040, Breaking Away from Complacency: An Agenda for Resurgence*. USA: SAGE Books, December 2010; "Failing Grade," *Americas Quarterly*, fall 2010; Goodspeed and Puryear with Alejandro Ganimian, *Improving Education's Contribution to Development in Latin America*, paper for the Center for Hemispheric Policy at the University of Miami, February 2010.

**Jeffrey Puryear with Michael Lisman,** "Haiti's educational moment," *FOCALPoint: Canada's Spotlight on the Americas*, Volume 9, No. 2. March 2010.

**Tamara Ortega Goodspeed,** "Latin America's education challenges call for concrete action," *FOCALPoint: Focus on Education*, Volume 9, No. 5. June 2010.

**Daniel P. Erikson,** "The Obama Administration and Latin America: Towards a New Partnership?" Centre for International Governance Innovation, April 14; "Haiti," Freedom House, April 8; "Obama and the Haitian earthquake," March 17; "New bipartisanship over Haiti is promising," *Des Moines Register*, January 29; "Haiti's faint signs of progress take a vicious blow," CNN Opinion, January 14; "The Ghosts of Port-au-Prince," *Foreign Policy*, January 14; "Can Spain Solve the Cuba Problem?" *Política Exterior*, January-February; "Earthquake Exposes Haiti's Silent Crisis," *Sphere*, January 13.

**Manuel Orozco,** "Remittance transfers in Senegal: Preliminary findings, lessons,

and recommendations on its marketplace and financial access opportunities,” with Elisabeth Burgess and Corinne Massardier, International Labour Office, December 1; “Continuity and change: Latinos and US midterm elections,” with Katherine Scaife, *FOCALPoint*, November, 2010; “Por qué Ortega podría ganar,” *Nicaragua’s Confidencial*, May 24; “Honduras,” with Rebecca Rouse, Freedom House, April 7; “Las repercusiones del terremoto sobre las remesas,” *América Economía*, January 18; “Vulnerabilidad y remesas en el sector rural Mexicano,” Asociación Mexicana de Uniones de Crédito del Sector Social A.C., January 15.

**Claudio Loser:** “Argentina: The Unending Saga On Debt,” New York State Senate Public Hearing entitled “Argentine Debt and New York Impact,” April 23; “Argentina’s past and present,” *The Economist*, March 25.

**Nora Lustig:** “Is Latin America Becoming Less Unequal?” *Latin America 2040, Breaking Away from Complacency: An Agenda for Resurgence*. USA: SAGE Books, December 2010; *Protecting Latin America’s Poor during Economic Crises*, Inter-American Dialogue, Policy Brief, February 2010. (Spanish)

# FINANCIAL REPORT

## Inter-American Dialogue

### Statement of Financial Position

	2010	2009
<b>Assets:</b>		
Cash and cash equivalents	515,809	598,022
Accounts receivable	1,232,145	785,025
Grants receivable	551,381	599,105
Investments	5,388,482	5,215,855
Prepaid expenses	32,090	66,246
Property and equipment	15,234	22,635
Deposits	19,605	19,605
<b>TOTAL ASSETS</b>	<b>7,754,746</b>	<b>7,306,493</b>
<b>Liabilities:</b>		
Accounts payable	28,460	39,905
Accrued expenses	86,174	77,188
Refundable advances	36,550	12,313
Grants payable	1,063,356	664,035
Deferred rent	120,034	112,661
<b>Total Liabilities</b>	<b>1,334,574</b>	<b>906,102</b>
<b>Net Assets:</b>		
Unrestricted	(80,731)	98,215
Temporarily restricted	1,112,421	1,086,321
<b>Endowment funds:</b>		
Board-designated funds	4,044,098	3,871,471
Permanently restricted	1,344,384	1,344,384
<b>Total Net Assets</b>	<b>6,420,172</b>	<b>6,400,391</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>7,754,746</b>	<b>7,306,493</b>

### Statement of Activities 2010

<b>Revenue</b>	
Foundations	799,707
Corporations	362,470
Governments	2,116,677
International organizations	675,959
Collaborating institutions	68,812
Individual contributions	188,610
Miscellaneous program revenue	30,707
Investment income (loss)	472,626
<b>TOTAL REVENUE</b>	<b>4,715,568</b>
<b>Expenses</b>	
Program Services:	
U.S. policy	741,843
Energy and climate change	101,903
Crime and security	41,199
Democratic governance	31,742
Remittances and development	543,874
Social policy	2,071,462
Latin America and the world	25,290
Outreach and communications	46,281
Sol M. Linowitz Forum	91,924
Corporate Programs	228,928
Support Services:	
Administration	670,280
Fundraising	85,611
Governance	15,450
<b>TOTAL EXPENSES</b>	<b>4,695,787</b>

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Government of Mexico  
Inter-American Foundation  
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U.S. Agency for International Development (USAID)

## Organizations

CAF Development Bank of Latin America  
Institute for International Education  
Inter-American Development Bank  
International IDEA  
Organization of American States  
Pan American Development Foundation (PADF)  
United Nations Democracy Fund (UNDF)  
United Nations Development Programme (UNDP)

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